Michigan Department of Treasury 496 (02/06)

### **Auditing Procedures Report**

|                        |   |               |                           | s amended an             | d P.A. 71 of 1919,                 | as amended.      |               |   |                      |   |  |  |  |
|------------------------|---|---------------|---------------------------|--------------------------|------------------------------------|------------------|---------------|---|----------------------|---|--|--|--|
| Loca                   | al Unit   | of Gov        | vernment Ty               | ре                       |                                    |                  | Local Unit Na |   |                      | County  |  |  |  |
|                        | Count   |               | City                      | ⊠Twp                     | □Village                           | Other            | New Buffa     | alo Township                                  |                      | Berrien   |  |  |  |
| ļ                      | al Yea<br>ne 3  |               | 007                       |                          | Opinion Date  December             | 7 2007           |               | Date Audit Report S  December 21              |                      |   |  |  |  |
| L                      |   |               |                           |                          | December                           | 7, 2007          |               | December 21                                   | , 2007               |   |  |  |  |
|                        | affirm  |               |                           |                          |                                    |                  |               |   |                      |   |  |  |  |
|                        |   |               | •                         |                          | s licensed to p                    |                  | •             | and in the finencial o                        | statamanta inaludi   | ing the nates arin the  |  |  |  |
|                        | agem  |               |                           |                          | ments and rec                      |                  |               | osed in the illiancials                       | statements, includ   | ing the notes, or in the  |  |  |  |
|                        | YES   | 8             |                           |                          |                                    | •                |               | r further detail.)                            |                      |   |  |  |  |
| 1.                     | 1. 🗵 🗌 All required component units/funds/agencies of the local unit are included in the financial statements and/or disclosed in the reporting entity notes to the financial statements as necessary.                    |               |                           |                          |                                    |                  |               |   |                      |   |  |  |  |
| 2.                     | X   |               |                           |                          |                                    |                  |               | unit's unreserved fur<br>budget for expenditu |                      | tricted net assets  |  |  |  |
| 3.                     | X   |               | The loca                  | l unit is in o           | compliance wit                     | h the Unifo      | orm Chart of  | Accounts issued by t                          | the Department of    | Treasury.   |  |  |  |
| 4.                     | X   |               | The loca                  | l unit has a             | idopted a budg                     | get for all re   | equired funds | S.  |                      |   |  |  |  |
| 5.                     | X   |               | A public                  | hearing on               | the budget wa                      | as held in a     | ccordance v   | vith State statute.                           |                      |   |  |  |  |
| 6.                     | ×   |               |                           |                          | ot violated the ssued by the L     |                  |               |   | der the Emergency    | / Municipal Loan Act, or  |  |  |  |
| 7.                     | X   |               | The loca                  | l unit has n             | ot been delind                     | uent in dis      | tributing tax | revenues that were o                          | collected for anoth  | er taxing unit.   |  |  |  |
| 8.                     | The local unit only holds deposits/investments that comply with statutory requirements.   |               |                           |                          |                                    |                  |               |   |                      |   |  |  |  |
| 9.                     | 9. The local unit has no illegal or unauthorized expenditures that came to our attention as defined in the <i>Bulletin for Audits of Local Units of Government in Michigan</i> , as revised (see Appendix H of Bulletin). |               |                           |                          |                                    |                  |               |   |                      |   |  |  |  |
| 10.                    | ×   |               | that have                 | e not been               | previously con                     | nmunicated       | d to the Loca |   | Division (LAFD). If  | ring the course of our audit<br>there is such activity that has |  |  |  |
| 11.                    | X   |               | The loca                  | I unit is free           | e of repeated                      | comments         | from previou  | s years.                                      |                      |   |  |  |  |
| 12.                    | X   |               | The aud                   | it opinion is            | UNQUALIFIE                         | D.               |               |   |                      |   |  |  |  |
| 13.                    | ×   |               |                           |                          | complied with (<br>g principles (G |                  | r GASB 34 a   | s modified by MCGA                            | A Statement #7 a     | nd other generally  |  |  |  |
| 14.                    | X   |               | The boa                   | rd or counc              | il approves all                    | invoices p       | rior to payme | ent as required by ch                         | arter or statute.    |   |  |  |  |
| 15.                    | X   |               | To our k                  | nowledge,                | bank reconcilia                    | ations that      | were review   | ed were performed ti                          | mely.                |   |  |  |  |
| incl<br>des            | uded<br>cripti  | in to<br>on(s | his or any<br>) of the au | other aud<br>thority and | dit report, nor<br>/or commissio   | do they ol<br>n. | btain a stan  |   |                      | e audited entity and is not me(s), address(es), and a           |  |  |  |
|                        |   |               |                           | e following              |                                    | Enclosed         |               | ed (enter a brief justific                    | ation)               |   |  |  |  |
| Fin                    | ancia   | ıl Sta        | tements                   |                          |                                    | $\boxtimes$      |               |   |                      |   |  |  |  |
| The                    | e lette   | er of         | Comment                   | s and Reco               | ommendations                       | X                |               |   |                      |   |  |  |  |
| Oth                    | ner (D  | escrib        | e)                        | ·                        |                                    |                  | N/A           |   |                      |   |  |  |  |
| 1                      |   |               | Accountant (I             | •                        |                                    |                  |               | Telephone Number                              |                      |   |  |  |  |
| Schaffer & Layher PLLC |   |               |                           |                          |                                    |                  |               | (269) 983-0131                                |                      |   |  |  |  |
| i                      | et Add  |               | runt Aver                 | ·<br>NIE                 |                                    |                  |               | City<br>St. Joseph                            | <sup>Zip</sup> 49085 |   |  |  |  |
|                        |   |               |                           |                          |                                    | Pr               | inted Name    | ·   |                      |   |  |  |  |
|                        | ,   | 义             |                           | 1                        |                                    | 1                | avid Schaf    | fer   | 110101               |   |  |  |  |
| keesen                 | <del>`</del>  |               | — Y a                     |                          | 4                                  |                  |               |   |                      |   |  |  |  |

# NEW BUFFALO TOWNSHIP BERRIEN COUNTY, MICHIGAN

FINANCIAL REPORT

June 30, 2007

### NEW BUFFALO TOWNSHIP Berrien County, Michigan June 30, 2007

### TOWNSHIP BOARD

| Agnes Conway   | Supervisor |
|----------------|------------|
| Rolland Oselka | Clerk      |
| Jack Rogers    | Treasurer  |

Peter Rahm Trustee

Quincy White Trustee

## NEW BUFFALO TOWNSHIP Berrien County, Michigan June 30, 2007

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#### INDEPENDENT AUDITOR'S REPORT

To the Board of Trustees New Buffalo Township, Michigan

We have audited the accompanying financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the remaining fund information of New Buffalo Township, Michigan, as of and for the year ended June 30, 2007, which collectively comprise the Township's basic financial statements as listed in the table of contents. These financial statements are the responsibility of New Buffalo Township, Michigan's management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and the significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the remaining fund information of New Buffalo Township, Michigan, as of June 30, 2007, and the respective changes in financial position, and, where applicable, cash flows thereof for the year then ended in conformity with accounting principles generally accepted in the United States of America.

In accordance with *Government Auditing Standards*, we have also issued our report dated December 7, 2007, on our consideration of New Buffalo Township, Michigan's internal control over financial reporting and on our tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements and other matters. The purpose of that report is to describe the scope of our testing of internal control over financial reporting and compliance and the results of that testing, and not to provide an opinion on the internal control over financial reporting or on compliance. That report is an integral part of an audit performed in accordance with *Government Auditing Standards* and should be considered in assessing the results of our audit.

The management's discussion and analysis and budgetary comparison information on pages 5 through 11 and 37 through 38, are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the required supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise the New Buffalo Township, Michigan's basic financial statements. The individual nonmajor fund financial statements are presented for purposes of additional analysis and are not a required part of the basic financial statements. The individual nonmajor fund financial statements have been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, are fairly stated in all material respects in relation to the basic financial statements taken as a whole.

Schaffer & Layher December 7, 2007

Schaffer & dayher

David Schaffer, CPA Michael Layher, CPA Founding Partners: Morris McMurray, CPA Raymond Marks, CPA Jeff Edmunds, CPA



# REPORT ON INTERNAL CONTROL OVER FINANCIAL REPORTING AND ON COMPLIANCE AND OTHER MATTERS BASED ON AN AUDIT OF FINANCIAL STATEMENTS PERFORMED IN ACCORDANCE WITH GOVERNMENT AUDITING STANDARDS

To the Board of Trustees New Buffalo Township, Michigan

We have audited the financial statements of the governmental activities, the business-type activities, the discretely presented component unit, each major fund, and the remaining fund information of New Buffalo Township, Michigan, as of and for the year ended June 30, 2007, which collectively comprise New Buffalo Township, Michigan's basic financial statements and have issued our report thereon dated December 7, 2007. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the standards applicable to financial audits contained in *Government Auditing Standards*, issued by the Comptroller General of the United States.

#### Internal Control Over Financial Reporting

In planning and performing our audit, we considered New Buffalo Township, Michigan's internal control over financial reporting as a basis for designing our auditing procedures for the purpose of expressing our opinions on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of New Buffalo Township, Michigan's internal control over financial reporting. Accordingly, we do not express an opinion on the effectiveness of New Buffalo Township, Michigan's internal control over financial reporting.

Our consideration of internal control over financial reporting was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control over financial reporting that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control over financial reporting that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or combination of control deficiencies, that adversely affects New Buffalo Township, Michigan's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of New Buffalo Township, Michigan's financial statements that is more than inconsequential will not be prevented or detected by the New Buffalo Township, Michigan's internal control. We consider the deficiencies described as 2007-1 and 2007-2 in the accompanying schedule of findings and responses to be significant deficiencies in internal control over financial reporting.

A material weakness is a significant deficiency, or combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by New Buffalo Township, Michigan's internal control.

Our consideration of the internal control over financial reporting was for the limited purpose described in the first paragraph of this section and would not necessarily identify all deficiencies in the internal control that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses. However, we believe that none of the significant deficiencies described above is a material weakness.

To the Board of Trustees New Buffalo Township, Michigan

#### **Compliance and Other Matters**

As part of obtaining reasonable assurance about whether New Buffalo Township, Michigan's financial statements are free of material misstatement, we performed tests of its compliance with certain provisions of laws, regulations, contracts, and grant agreements, noncompliance with which could have a direct and material effect on the determination of financial statement amounts. However, providing an opinion on compliance with those provisions was not an objective of our audit, and accordingly, we do not express such an opinion. The results of our tests disclosed no instances of noncompliance or other matters that are required to be reported under *Government Auditing Standards*.

We noted certain matters that we reported to management of New Buffalo Township, Michigan, in a separate letter dated December 7, 2007.

New Buffalo Township, Michigan's response to the findings identified in our audit is described in the accompanying schedule of findings and responses. We did not audit New Buffalo Township, Michigan's response and, accordingly, we express no opinion on it.

This report is intended solely for the information and use of management, the Board of Trustees, and federal awarding agencies and pass-through entities and is not intended to be and should not be used by anyone other than these specified parties.

Schaffer & Layher December 7, 2007

Schaffer & dayher

#### **Schedule of Findings and Responses**

The following findings have been identified as significant deficiencies:

#### **Finding 2007-1**

#### Financial Reporting Process

Personnel responsible for financial reporting have time and monetary constraints that require assistance in preparing the financial statements and related footnotes. The staff of the Township does understand all information included in the annual financial statements, but obtains assistance in the preparation. Internal controls should be in place to provide reasonable assurance to the Township that management prepare, monitor, and report annual financial activity without auditor intervention. The effect of this condition places a reliance on the independent auditor to be part of the Township's internal controls over financial reporting. The Township should review and implement the necessary education and procedural activities to monitor and report annual financial activity.

#### Management Response

We are aware of this deficiency. However, due to budgetary constraints we have not developed these processes. During fiscal 2008, we will assess the feasibility and cost of contracting with a qualified third-party to improve our internal controls over financial reporting.

#### **Finding 2007-2**

#### Segregation of Duties

The Township lacks an appropriate segregation of incompatible duties with appropriate control objectives. We understand this is primarily due to financial constraints.

#### Management Response

We are aware of this deficiency; however, given the size of our entity and our available resources, it is difficult to provide for appropriate segregation of incompatible duties for all accounting functions. However, we will evaluate available options to administer limited segregation of duties for key accounting functions given our current resources.

#### **Using this Annual Report**

This report consists of a series of financial statements. The Statement of Net Assets and the Statement of Activities provide information about the activities of the Township as a whole and present a longer-term view of the Township's finances. Fund financial statements tell how these services were financed in the short-term, as well as what remains for future spending. Fund financial statements also report the Township's operations in more detail than the government-wide financial statements.

#### **Financial Highlights**

The Township's combined net assets increased .1% from a year ago—increasing from \$9,833,917 to \$9,838,989. As we look at the governmental activities separately from the business-type activities, we can see that the governmental activities experienced an increase in net assets of \$88,786 during the year, while the business-type activities experienced a decrease in net assets of \$83,714.

#### **Overview of the Financial Statements**

This report consists of four parts----management's discussion and analysis (this section), the basic financial statements, required supplementary information, and an optional section that presents financial statements for the non-major governmental fund. The basic financial statements include two kinds of statements that present different views of the Township:

- The first two statements are *government-wide financial statements* that provide both long-term and short-term information about the Township's overall financial status.
- The remaining statements are *fund financial statements* that focus on *individual parts* of the Township government, reporting the Township's operations in more detail than the government-wide statements.
  - ➤ The *governmental funds statements* tell how general government services, like public safety, were financed in the short-term as well as what remains for future spending.
  - > Proprietary fund statements offer short- and long-term financial information about the activities the government operates like businesses, such as the water and sewer system.
  - Fiduciary fund statements provide information about the financial relationships, in which the Township acts solely as a trustee or agent for the benefit of others, to whom the resources in question belong.

The financial statements also include notes that explain some of the information in the financial statements and provide more detailed data. The statements are followed by a section of required supplementary information that further explains and supports the information in the financial statements. In addition to the required parts of the report, we have included a section with financial statements that provide details about our non-major governmental fund. The following table summarizes the major features of the Township's financial statements, including the portion of the Township government they cover and the types of information they contain. The remainder of the overview section of management's discussion and analysis explains the structure and contents of each of the statements.

#### Overview of the Financial Statements, Concluded

|   | Major Features of New   | Buffalo Township's Government-V   | Vide and Fund Financial Statemen   | nts   |  |  |
|---|---|---|--|---|--|--|
|   |   |   | Fund Statements  |   |  |  |
|   | Government-Wide   | Governmental  | Proprietary  | Fiduciary   |  |  |
|   | Statements  | Funds   | Funds  | Funds   |  |  |
| Scope                                     | Entire Township government (except fiduciary funds) and the Township's Component units.   | The activities of the Township<br>that are not proprietary or<br>fiduciary, such as ambulance,<br>building, and liquor.   | Activities that the Township operates similar to private businesses: the water and sewer system.               | Instances in which the<br>Township is the trustee or agent<br>for someone else's resources,<br>such as property tax collections.            |  |  |
| Required Financial<br>Statements.         | > Statement of net assets<br>>Statement of activities.                                    | > Balance Sheet >Statement of revenues, expenditures, and changes in fund balances.   | > Statement of net assets >Statement of revenue, expenses, and changes in net assets. >Statement of cash flows | > Statement of fiduciary net assets   |  |  |
| Accounting basis and measurement focus    | Accrual accounting and economic resources focus.  | Modified accrual accounting and current financial resources focus.  | Accrual accounting and economic resources focus.   | Accrual accounting and economic resources focus.  |  |  |
| Type of<br>asset/liability<br>information | All assets and liabilities, both financial and capital, and short-term and long-term.     | Only assets expected to be used<br>up and liabilities that come due<br>during the year or soon<br>thereafter; no capital assets<br>included.  | All assets and liabilities, both financial and capital, and short-term and long-term.                          | All assets and liabilities, both short-term and long-term; the Township's funds do not currently contain capital assets, although they can. |  |  |
| Type of inflow/outflow information.       | All revenues and expenses<br>during year, regardless of when<br>cash is received or paid. | Revenues for which cash is received during or soon after the end of the year; expenditures when goods or services have been received and payment is due during the year or soon thereafter. | All revenues and expenses<br>during year, regardless of<br>when cash is received or paid.                      | All revenues and expenses<br>during year, regardless of when<br>cash is received or paid.   |  |  |

#### **Government-wide Statements**

The government-wide statements report information about the Township as a whole using accounting methods similar to those used by private-sector companies. The statement of net assets includes all of the government's assets and liabilities. All of the current year's revenues and expenses are accounted for in the statement of activities regardless of when cash is received or paid.

The two government-wide statements report the Township's net assets and how they have changed. Net assets are the difference between the Township's assets and liabilities, which is one way to measure the Township's financial health, or position.

- Over time, increases or decreases in the Township's net assets are an indicator of whether its financial health is improving or deteriorating, respectively.
- To assess the overall health of the Township you need to consider additional non-financial factors such as changes in the Township's property tax base and condition of the Township's infrastructure.

#### **Government-wide Statements, Concluded**

The government-wide financial statements of the Township are divided into three categories:

- Governmental activities—Most of the Township's basic services are included here, such as general government, public safety, public works, and recreation and culture.
- Business-type activities—The Township charges fees to customers to help it cover the costs of certain services it provides. The Township's water and sewer system are included here.
- Component units—The Township includes one other entity in its report—the New Buffalo Township Library. Although legally separate, the "component unit" is important because the Township is financially accountable for it.

#### **Fund Financial Statements**

The fund financial statements provide more detailed information about the Township's most significant funds—not the Township as a whole. Funds are accounting devices that the Township uses to keep track of specific sources of funding and spending for particular purposes.

- Some funds are required by State law and by bond covenants.
- The Township Board establishes other funds to control and manage money for a particular purpose (i.e. building or liquor sales tax monies) or to show that it is properly using certain taxes and grants (i.e. ambulance monies).

The Township has the following three kinds of funds:

- Governmental Funds—Most of the Township's basic services are included in governmental funds, which focus on (1) how cash and other financial assets that can readily be converted to cash flow in and out and (2) the balances left at year-end that are available for spending. Consequently, the governmental funds statements provide a detailed short-term view that helps you determine whether there are more or fewer financial resources that can be spent in the near future to finance the Township's programs. Because this information does not encompass the additional long-term focus of the government-wide statements, we provide additional information at the bottom of the governmental funds statements that explain the relationship (or differences) between them.
- *Proprietary Funds*—Services for which the Township charges customers a fee are generally reported in proprietary funds. Proprietary funds, like the government-wide statements, provide both long- and short-term financial information. In fact, the Township's enterprise funds (a type of proprietary fund) are the same as its business-type activities, but provide more detail and additional information, such as cash flows.
- *Fiduciary Funds*—The Township is the trustee, or fiduciary, for its property tax collections. The Township is responsible for ensuring that the assets reported in these funds are used for their intended purposes. All of the Township's fiduciary activities are reported in a separate statement of fiduciary net assets. We exclude these activities from the Township's government-wide financial statements because the Township cannot use these assets to finance its operations.

#### Financial Analysis of the Township As A Whole

The Township's combined net assets were \$9,838,989. In a condensed format the following table below shows a breakdown of the net assets:

|   |    |                   |    |                   |          | To          | otal |             |
|---|----|-------------------|----|-------------------|----------|-------------|------|-------------|
|   | Go | overnmental       | Bu | siness-Type       | June 30, |             |      | June 30,    |
|   | :  | <u>Activities</u> | :  | <u>Activities</u> |          | <u>2007</u> |      | <u>2006</u> |
| Cumont accets                                   | ¢  | 070 121           | \$ | 5 001 415         | \$       | 6 950 546   | \$   | 5 744 604   |
| Current assets                                  | \$ | 878,131           | Þ  | 5,981,415         | Ф        | 6,859,546   | Ф    | 5,744,694   |
| Equity investment                               |    | -                 |    | 3,837,668         |          | 3,837,668   |      | 3,825,650   |
| Capital assets                                  |    | 492,483           |    | 7,699,934         |          | 8,192,417   |      | 6,466,083   |
| Other assets                                    |    |                   |    | 43,723            |          | 43,723      |      | -           |
| Total Assets                                    | \$ | 1,370,614         | \$ | 17,562,740        | \$       | 18,933,354  | \$   | 16,036,427  |
|   |    |                   |    |                   |          |             |      |             |
| Long-term debt outstanding                      | \$ | -                 | \$ | 8,250,121         | \$       | 8,250,121   | \$   | 6,023,911   |
| Other liabilities                               |    | 69,339            |    | 774,905           |          | 844,244     |      | 178,599     |
| Total Liabilities                               | \$ | 69,339            | \$ | 9,025,026         | \$       | 9,094,365   | \$   | 6,202,510   |
| N. A.   |    |                   |    |                   |          |             |      |             |
| Net Assets                                      |    |                   |    |                   |          |             |      |             |
| Invested in capital assets, net of related debt | \$ | 492,483           | \$ | 2,556,085         | \$       | 3,048,568   | \$   | 3,266,687   |
| Unrestricted                                    |    | 808,792           |    | 5,981,629         |          | 6,790,421   |      | 6,567,230   |
| <b>Total Net Assets</b>                         | \$ | 1,301,275         | \$ | 8,537,714         | \$       | 9,838,989   | \$   | 9,833,917   |

Unrestricted net assets, the part of net assets that can be used to finance day-to-day operations, decreased by \$31,044 for the governmental activities. The current level of unrestricted net assets for governmental activities stands at \$808,792 or about 88% of expenditures. This is within the targeted range set by the Township Board during its last budget process. Capital assets increased \$1,726,334 from prior year. This increase is primarily due to construction costs associated with the Township's 2007 water expansion project and Michigan City water project. Capital additions related to these projects totaled \$1,487,048 and \$410,542, respectively. Long-term debt outstanding increased due to a \$2,600,000 bond issue used to finance the Township's 2007 water expansion project.

The following table shows the changes of the net assets as of the current date.

|                                    |    |                   |          |            | Tot             | otal        |  |  |
|------------------------------------|----|-------------------|----------|------------|-----------------|-------------|--|--|
|                                    | Go | vernmental        | Bus      | iness-Type | June 30,        | June 30,    |  |  |
|                                    | :  | <u>Activities</u> | <u>A</u> | ctivities  | <u>2007</u>     | <u>2006</u> |  |  |
| Program Revenues                   |    |                   |          |            |                 |             |  |  |
| Charges for services               | \$ | 309,369           | \$       | 762,372    | \$<br>1,071,741 | \$1,023,077 |  |  |
| Operating Grants and Contributions |    | -                 |          | -          | -               | -           |  |  |
| General Revenues                   |    |                   |          |            |                 |             |  |  |
| Property Taxes                     |    | 365,277           |          | -          | 365,277         | 306,948     |  |  |
| State Shared Revenues              |    | 140,343           |          | -          | 140,343         | 140,010     |  |  |
| Grant Income                       |    | -                 |          | -          | -               | 89,030      |  |  |
| Tap Fees - Infrastructure          |    | -                 |          | 34,037     | 34,037          | 268,586     |  |  |
| Interest and Rentals               |    | 120,908           |          | 83,464     | 204,372         | 189,426     |  |  |
| Miscellaneous                      |    | 75,129            | -        |            | 75,129          | 25,967      |  |  |
| Special Items                      |    | -                 |          | 12,018     | 12,018          | 20,771      |  |  |
| Total Revenues                     | \$ | 1,011,026         | \$       | 891,891    | \$<br>1,902,917 | \$2,063,815 |  |  |
| Program Expenses                   |    |                   |          |            |                 |             |  |  |
| General Government                 | \$ | 665,947           | \$       | -          | \$<br>665,947   | \$ 619,948  |  |  |
| Public Safety                      |    | 210,231           |          | -          | 210,231         | 173,078     |  |  |
| Public Works                       |    | 19,930            |          | -          | 19,930          | 12,599      |  |  |
| Recreation and Culture             |    | 26,047            |          | -          | 26,047          | 7,227       |  |  |
| Interest on Long-Term Debt         |    | 85                |          | -          | 85              | 166         |  |  |
| Water                              |    | -                 |          | 497,003    | 497,003         | 334,420     |  |  |
| Sewer                              |    | -                 |          | 478,602    | 478,602         | 479,098     |  |  |
| Total Expenses                     | \$ | 922,240           | \$       | 975,605    | \$<br>1,897,845 | \$1,626,536 |  |  |
| Change in Net Assets               | \$ | 88,786            | \$       | (83,714)   | \$<br>5,072     | \$ 437,279  |  |  |

The Township's net assets continue to remain healthy. Net assets remained relatively stable, increasing by \$5,072. The Township's total revenues decreased by \$160,898 from prior year due to a decrease in revenues from business-type activities. Business-type activities revenues decreased \$244,286 primarily due to \$89,030 of federal grant money that was received in 2006 but not received in 2007, as well as a decrease in infrastructure tap fees of \$234,549. The Township's total expenses increased by \$271,309 primarily due to an increase in business-type activities expenses. The \$162,087 increase in business-type expenses was primarily due to purchases of water from the City of New Buffalo totaling \$101,126 that were not made in 2006, as well as an additional \$66,869 of interest expense on outstanding bonds.

#### **Governmental Activities**

The Township's total governmental revenues and expenses increased by \$83,388 and \$109,222, respectively. The revenue increase was primarily the result of an increase in property tax revenue and an increase in miscellaneous revenue, which is primarily attributed to a one-time donation received by the Township's ambulance fund. The expense increase was primarily due to increases in professional fees and repairs related to various governmental functions.

#### **Business-Type Activities**

The Township's business-type activities consist of the Water and Sewer Funds. The Township provides water to its residents from the New Buffalo Township's water system and sewage treatment through the GRSD Sewer Authority sewage treatment plant. In 2007, total revenues decreased by \$244,286, primarily due to a decrease in infrastructure tap-in fees of \$234,549 and federal grant income of \$89,030 that, in the prior year, the Township received from the USDA. Total expenses increased \$162,087 primarily due to increased water purchases from the City of New Buffalo of \$101,126 and an increase in bond interest expense of \$66,869.

#### **The Township's Funds**

Our analysis of the Township's major funds begins on page 14, following the government-wide financial statements. The fund financial statements provide detailed information about the most significant funds, not the Township as a whole. The Township Board creates funds to help manage money for specific purposes as well as to show accountability for certain activities, such as special property tax millage. The Township's major funds for 2007 included the General Fund, Ambulance Fund and the Building Fund.

The General Fund pays for most of the Township's governmental services, including legislative, fire, cemetery, and other services. The most significant services are legislative and fire, which had expenditures of approximately \$113,524 and \$103,735, respectively, in 2007. The services are supported by general revenue sources of the General Fund.

#### **General Fund Budgetary Highlights**

The Township did not make amendments to the budget during fiscal 2007. Budget overruns included the following:

- The assessing equalization department was over budget by \$8,610. This overrun was primarily due to actual assessor salary and attorney's fees being higher than what was originally budgeted for.
- Capital outlay was over budget by \$180,979. This is a result of the purchase of a new fire truck not being included in the original budget.

#### **Capital Asset and Debt Administration**

At the end of June 30, 2007, the Township had investment in capital assets for its governmental and business-type activities of \$8,192,417 (net of depreciation). This investment includes a broad range of capital assets, including land, buildings and improvements, furniture and equipment, water and sewer lines, and construction in progress. In addition, the Township has invested significantly in roads within the Township. These assets are not reported in the Township's financial statement because of Michigan law, which makes these roads the property of the Berrien County Road Commission, along with the responsibility to maintain them. The Township chose not to retroactively report any other infrastructure assets, and will only report any additions prospectively in accordance with G.A.S.B. #34.

In the current year, the Township invested \$1,487,048 related to the 2007 Township water expansion project and is included in construction in progress at June 30, 2007. Additionally, the Township invested \$410,542 related to the Michigan City water project, and \$180,979 for the purchase of a new fire truck.

#### Capital Asset and Debt Administration, Concluded

At the end of the current fiscal year, the Township had total debt outstanding of \$8,250,121 (net of unamortized discounts). The Township paid off the remaining balance of the governmental activities debt in fiscal 2007. The Township's business-type activities debt increased due to the issuance of \$2,600,000 in bonds for construction of the Township's water expansion project. This was offset by a reduction to existing business-type activities debt of \$371,290.

#### **Economic Factors and Next Year's Budgets and Rates**

The Township's anticipates revenue over expenditures in the governmental and business-type activity funds for fiscal 2008.

In August 2007, a major casino, the Four Winds Casino of the Pokagon Band of the Pottawatomie Indians ("Pokagon Band"), opened within the Township limits. A revenue sharing agreement was entered into between the State of Michigan and the Pokagon Band in which the Township will receive bi-annual revenue sharing payments based on certain of the Casino's gaming revenues, as stated in the agreement. Although the amount of bi-annual payments is not yet known, the Township estimates that it may received between \$400,000 and \$900,000 annually. The revenue sharing payments will primarily be used to fund public safety activities for the Township.

#### **Contacting the Township's Management**

This financial report is intended to provide our citizens, taxpayers, customers and investors with a general overview of the Township's finances and to show the Township's accountability for the money it receives. If you have questions about this report or need additional information, we welcome you to contact the clerk's office.

The financial report of the discretely presented component unit, New Buffalo Township Library, can be obtained directly from the management of the Library.

# GOVERNMENT-WIDE STATEMENT OF NET ASSETS June 30, 2007

|  | Primary Government |                   |    |                   |    |              |           |              |
|--|--------------------|-------------------|----|-------------------|----|--------------|-----------|--------------|
|  | Go                 | vernmental        | Βι | isiness-Type      |    |              | Component |              |
|  | :                  | <u>Activities</u> |    | <u>Activities</u> |    | <u>Total</u> |           | <u>Units</u> |
| Assets   |                    |                   |    |                   |    |              |           |              |
| Cash and Cash Equivalents                      | \$                 | 713,885           | \$ | 1,455,702         | \$ | 2,169,587    | \$        | 579,844      |
| Restricted Cash                                |                    |                   |    | 1,696,125         |    | 1,696,125    |           | -            |
| Total Cash & Equivalents                       | \$                 | 713,885           | \$ | 3,151,827         | \$ | 3,865,712    | \$        | 579,844      |
| Certificates of deposit > 90 days              |                    | 60,057            |    | 525,399           |    | 585,456      |           | -            |
| Special Assessment Receivable, net             |                    | -                 |    | 2,064,591         |    | 2,064,591    |           | -            |
| Other Receivables, net                         |                    | 30,802            |    | 171,816           |    | 202,618      |           | -            |
| Due From Other Governments                     |                    | 22,425            |    | 2,354             |    | 24,779       |           | -            |
| Internal Balances                              |                    | 5,334             |    | 65,428            |    | 70,762       |           | -            |
| Prepaid Expenses                               |                    | 45,628            |    | -                 |    | 45,628       |           | 13           |
| Noncurrent Assets                              |                    |                   |    |                   |    |              |           |              |
| Equity Investment                              |                    | -                 |    | 3,837,668         |    | 3,837,668    |           | -            |
| Capital Assets, Net                            |                    | 492,483           |    | 7,699,934         |    | 8,192,417    |           | 306,542      |
| Deferred Charges                               |                    | -                 |    | 43,723            |    | 43,723       |           | -            |
| Total Assets                                   | \$                 | 1,370,614         | \$ | 17,562,740        | \$ | 18,933,354   | \$        | 886,399      |
| Liabilities                                    |                    |                   |    |                   |    |              |           |              |
| Accounts Payable                               | \$                 | 28,128            | \$ | 648,434           | \$ | 676,562      | \$        | -            |
| Accrued Other Liabilities                      |                    | 3,139             |    | 93,781            |    | 96,920       |           | -            |
| Internal Balances                              |                    | 38,072            |    | 32,690            |    | 70,762       |           | -            |
| Noncurrent Liabilities                         |                    |                   |    |                   |    |              |           |              |
| Due Within One Year                            |                    | -                 |    | 358,872           |    | 358,872      |           | -            |
| Due in More Than One Year                      |                    | -                 |    | 7,891,249         |    | 7,891,249    |           | -            |
| Total Liabilities                              | \$                 | 69,339            | \$ | 9,025,026         | \$ | 9,094,365    | \$        | -            |
| Net Assets                                     |                    |                   |    |                   |    |              |           |              |
| Invested in Capital Assets Net of Related Debt | \$                 | 492,483           | \$ | 2,556,085         | \$ | 3,048,568    | \$        | 306,542      |
| Unrestricted                                   |                    | 808,792           |    | 5,981,629         |    | 6,790,421    |           | 579,857      |
| Total Net Assets                               | \$                 | 1,301,275         | \$ | 8,537,714         | \$ | 9,838,989    | \$        | 886,399      |

# GOVERNMENT-WIDE STATEMENT OF ACTIVITIES June 30, 2007

|  |          |                        | Program Revenues |                 |                      |    | Net (E            | ssets |                   |       |              |          |              |
|--|----------|------------------------|------------------|-----------------|----------------------|----|-------------------|-------|-------------------|-------|--------------|----------|--------------|
|  |          |                        |                  |                 |                      |    | Pı                | imai  | y Governmei       | nt    |              |          |              |
| Europiano (Decembro                        | Evnances |                        | Charges for      |                 | Operating Grants and | G  | Governmental      |       | siness-Type       | T-4-1 | Co           | omponent |              |
| Functions/Programs  Prima and Consumment   | <u> </u> | Expenses               |                  | <u>Services</u> | <u>Contributions</u> |    | <u>Activities</u> |       | <u>Activities</u> |       | <u>Total</u> |          | <u>Units</u> |
| Primary Government Governmental Activities |          |                        |                  |                 |                      |    |                   |       |                   |       |              |          |              |
| General Government                         | \$       | 665,947                | \$               | 309,369         | \$ -                 | \$ | (356,578)         |       |                   | \$    | (356,578)    |          |              |
| Public Safety                              | Ф        | 210,231                | Ф                | 309,309         | φ -                  | Ф  | (210,231)         |       |                   | Ф     | (210,231)    |          |              |
| Public Works                               |          | 19,930                 |                  | _               | -                    |    | (19,930)          |       |                   |       | (19,930)     |          |              |
| Recreation and Culture                     |          | 26,047                 |                  | _               | -                    |    | (26,047)          |       |                   |       | (26,047)     |          |              |
| Interest on Long-Term Debt                 |          | 20,047                 |                  | _               | _                    |    | (85)              |       |                   |       | (85)         |          |              |
| Total Governmental Activities              | \$       | 922,240                | \$               | 309,369         | \$ -                 | \$ | (612,871)         |       |                   | \$    | (612,871)    |          |              |
| Business-Type Activities                   | Ψ        | 722,240                | Ψ                | 307,307         | Ψ                    | Ψ  | (012,071)         |       |                   | Ψ     | (012,071)    |          |              |
| Water                                      | \$       | 497,003                | \$               | 295,453         | \$ -                 |    |                   | \$    | (201,550)         | \$    | (201,550)    |          |              |
| Sewer                                      | Ψ        | 478,602                | Ψ                | 466,919         | Ψ<br>-               |    |                   | Ψ     | (11,683)          | Ψ     | (11,683)     |          |              |
| Total Business-Type Activities             | \$       | 975,605                | \$               | 762,372         | \$ -                 | -  |                   | \$    | (213,233)         | \$    | (213,233)    |          |              |
| Total Primary Government                   | \$       | 1,897,845              | \$               | 1,071,741       | \$ -                 | \$ | (612,871)         | \$    | (213,233)         | \$    | (826,104)    |          |              |
| <b>Component Units</b>                     |          |                        |                  |                 |                      |    |                   |       |                   |       |              |          |              |
| New Buffalo Township Library               | \$       | 224,730                | \$               | 71,073          | \$ -                 | =  |                   |       |                   |       |              | \$       | (153,657)    |
|  | Gene     | eral Revenues          |                  |                 |                      |    |                   |       |                   |       |              |          |              |
|  | Proj     | perty Taxes            |                  |                 |                      | \$ | 365,277           | \$    | -                 | \$    | 365,277      | \$       | 196,403      |
|  | Tap      | Fees - Infrastr        | ucture           |                 |                      |    | -                 |       | 34,037            |       | 34,037       |          | -            |
|  | Stat     | e Shared Reve          | nues             |                 |                      |    | 140,343           |       | _                 |       | 140,343      |          | 4,700        |
|  | Inte     | rest and Rental        | ls               |                 |                      |    | 120,908           |       | 83,464            |       | 204,372      |          | 25,853       |
|  | Mis      | cellaneous             |                  |                 |                      |    | 75,129            |       | -                 |       | 75,129       |          | 3,833        |
|  | Spec     | <b>ial Items</b> - Inc | ome fi           | rom Joint Ven   | ture                 | _  | -                 |       | 12,018            |       | 12,018       |          | -            |
|  |          | otal General Re        |                  | s and Special   | Items                | \$ | 701,657           | \$    | 129,519           | \$    | 831,176      | \$       | 230,789      |
|  |          | hange in net as        |                  |                 |                      | \$ | 88,786            | \$    | (83,714)          | \$    | 5,072        | \$       | 77,132       |
|  |          | et Assets-Begin        | _                |                 |                      |    | 1,212,489         |       | 8,621,428         |       | 9,833,917    |          | 809,267      |
|  | No       | et Assets-Endi         | ng               |                 |                      | \$ | 1,301,275         | \$    | 8,537,714         | \$    | 9,838,989    | \$       | 886,399      |

The notes to the financial statements are an integral part of these statements

### GOVERNMENTAL FUNDS BALANCE SHEET June 30, 2007

| Assets   | General<br><u>Fund</u> | Ambulance<br><u>Fund</u> | Building<br><u>Fund</u> | Non-Major<br>Governmental<br><u>Fund</u> | Go | Total<br>vernmental<br><u>Funds</u> |
|--|------------------------|--------------------------|-------------------------|--|----|-------------------------------------|
| Cash and cash equivalents  | \$ 391,035             | \$ 193,252               | \$ 120,762              | \$ 8,836                                 | \$ | 713,885                             |
| Certificates of deposit > 90 days  | 21,441                 | 38,616                   | \$ 120,702              | φ 6,630                                  | φ  | 60,057                              |
| Receivables, net   | 3,621                  | 223                      | 25                      | _  |    | 3,869                               |
| Due from other governmental units  | 22,425                 | 223                      | 23                      | _  |    | 22,425                              |
| Due from other governmental funds  | 4,350                  | _                        | _                       | 277                                      |    | 4,627                               |
| Due from fiduciary funds   | 26,933                 | _                        | _                       | 211                                      |    | 26,933                              |
| Due from proprietary funds   | 5,334                  | _                        | _                       |  |    | 5,334                               |
| Prepaid expenses   | 45,628                 | _                        | _                       | _  |    | 45,628                              |
| Total Assets   | \$ 520,767             | \$ 232,091               | \$ 120,787              | \$ 9,113                                 | \$ | 882,758                             |
| Total Assets   | Ψ 320,707              | ψ 232,071                | φ 120,767               | ψ 2,113                                  | Ψ  | 002,730                             |
| Liabilities and Fund Balances  |                        |                          |                         |  |    |                                     |
| Liabilities  |                        |                          |                         |  |    |                                     |
| Accounts payable   | \$ 26,296              | \$ 51                    | \$ 1,781                | \$ -                                     | \$ | 28,128                              |
| Other current liabilities  | 3,139                  | -                        | -                       | -  |    | 3,139                               |
| Deferred revenue   | 128                    | -                        | -                       | -  |    | 128                                 |
| Due to other governmental funds  | 277                    | -                        | 4,350                   | -  |    | 4,627                               |
| Due to proprietary funds   | 38,072                 |                          |                         |  |    | 38,072                              |
| Total Liabilities  | \$ 67,912              | \$ 51                    | \$ 6,131                | \$ -                                     | \$ | 74,094                              |
| Fund Balances  |                        |                          |                         |  |    |                                     |
| Reserved   |                        |                          |                         |  |    |                                     |
| Prepaid expenses   | \$ 45,628              | \$ -                     | \$ -                    | \$ -                                     | \$ | 45,628                              |
| Unreserved:  |                        |                          |                         |  |    |                                     |
| Designated   | 29,365                 | -                        | -                       | -  |    | 29,365                              |
| Undesignated   | 377,862                | 232,040                  | 114,656                 | 9,113                                    |    | 733,671                             |
| Total Fund Balances  | \$ 452,855             | \$ 232,040               | \$ 114,656              | \$ 9,113                                 | \$ | 808,664                             |
| Total Liabilities and Fund Balances  | \$ 520,767             | \$ 232,091               | \$ 120,787              | \$ 9,113                                 |    |                                     |
|  |                        |                          |                         |  |    |                                     |
| Amounts reported for governmental activities in  * Capital assets used in governmental activities. |                        |                          |                         |  |    |                                     |
| reported in the funds  |                        |                          |                         |  |    | 492,483                             |
| * Deferred revenues reported in the gover  | nmental funds          | are recognized a         | s revenues              |  |    | 100                                 |
| for governmental activities  |                        |                          |                         |  |    | 128                                 |
| Net Assets of Governmental Activities  |                        |                          |                         |  | \$ | 1,301,275                           |

### GOVERNMENTAL FUNDS STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES June 30, 2007

| Revenues  |       | General<br><u>Fund</u> | A     | mbulance<br><u>Fund</u> | I    | Building<br><u>Fund</u> |    | on-Major<br>vernmental<br><u>Fund</u> | Go | Total<br>overnmental<br><u>Funds</u> |
|---|-------|------------------------|-------|-------------------------|------|-------------------------|----|---------------------------------------|----|--------------------------------------|
| Taxes   | \$    | 198,147                | Ф     | 167,130                 | \$   |                         | \$ |                                       | \$ | 365,277                              |
| Service and tax administrator fees  | Ф     | ,                      | Ф     | 107,130                 | Ф    | -                       | Ф  | -                                     | Ф  |                                      |
|   |       | 140,402                |       | -                       |      | -                       |    | -                                     |    | 140,402                              |
| Licenses and Permits  |       | 1,357<br>140,343       |       | -                       |      | -                       |    | -                                     |    | 1,357                                |
| State Grants  |       |                        |       | -                       |      | 125 175                 |    | -                                     |    | 140,343                              |
| Charges for Services  |       | 32,435                 |       | -                       |      | 135,175                 |    | -                                     |    | 167,610                              |
| Fines and Forfeits  |       | 494                    |       | - 170                   |      | 4 1 5 0                 |    | -                                     |    | 494                                  |
| Interest and Rentals  |       | 111,571                |       | 5,179                   |      | 4,158                   |    | -                                     |    | 120,908                              |
| Other Revenues  | _     | 31,980                 | _     | 37,619                  | _    | 87                      |    | 4,949                                 | -  | 74,635                               |
| Total Revenues  | \$    | 656,729                | \$    | 209,928                 | \$   | 139,420                 | \$ | 4,949                                 | \$ | 1,011,026                            |
| Expenditures Current  |       |                        |       |                         |      |                         |    |                                       |    |                                      |
| General Government  | \$    | 432,617                | \$    | _                       | \$   | 165,056                 | \$ | 4,625                                 | \$ | 602,298                              |
| Public Safety   | ·     | 103,735                |       | 106,496                 |      | -                       |    | -                                     | ·  | 210,231                              |
| Public Works  |       | 19,930                 |       | -                       |      | _                       |    | _                                     |    | 19,930                               |
| Recreation and Culture  |       | 26,047                 |       | _                       |      | _                       |    | _                                     |    | 26,047                               |
| Debt Service  |       | 2,585                  |       | _                       |      | _                       |    | _                                     |    | 2,585                                |
| Capital Outlay  |       | 180,979                |       | _                       |      | _                       |    | _                                     |    | 180,979                              |
| Total Expenditures  | \$    | 765,893                | \$    | 106,496                 | \$   | 165,056                 | \$ | 4,625                                 | \$ | 1,042,070                            |
|   |       | ,                      |       |                         |      |                         |    | .,                                    |    | -,- :=,- :                           |
| <b>Excess of Revenues Over Expenditures</b>   | \$    | (109,164)              | \$    | 103,432                 | \$   | (25,636)                | \$ | 324                                   | \$ | (31,044)                             |
| Other Financing Sources(Uses)   |       |                        |       |                         |      |                         |    |                                       |    |                                      |
| Operating Transfers In  | \$    | _                      | \$    | _                       | \$   | _                       | \$ | _                                     | \$ | _                                    |
| Operating Transfers Out   | Ψ.    | _                      | Ψ     | _                       | Ψ    | _                       | Ψ  | _                                     | Ψ  | _                                    |
| Total Other Financing Sources(Uses)   | \$    | _                      | \$    | _                       | \$   | _                       | \$ |                                       | \$ | _                                    |
| _   |       |                        | _     |                         |      |                         |    |                                       |    |                                      |
| Excess of Revenues and Other Sources<br>Over Expenditures and Other Uses  | \$    | (109,164)              | \$    | 103,432                 | \$   | (25,636)                | \$ | 324                                   | \$ | (31,044)                             |
| Fund Balances-July 1, 2006  |       | 562,019                |       | 128,608                 |      | 140,292                 |    | 8,789                                 |    |                                      |
| Fund Balances-June 30, 2007   | \$    | 452,855                | \$    | 232,040                 | \$   | 114,656                 | \$ | 9,113                                 |    |                                      |
| Amounts reported for governmental activities in  * Governmental funds report capital outl these costs are allocated over their esti Depreciation expense Capital outlay | ay as | statement of a         | es: i | rities are dif          | ment | t because:              |    | 7,112                                 |    | (63,649)<br>180,979                  |

| Depreciation expense   | (63,649)     |
|--|--------------|
| Capital outlay   | 180,979      |
| Total  | 117,330      |
| * Repayments of bond principal is an expenditure in the governmental funds, but not in |              |
| the statement of activities (where it reduces long-term debt)                          | <br>2,500    |
| Change in Net Assets of Governmental Activities  | \$<br>88,786 |

# PROPRIETARY FUNDS STATEMENT OF NET ASSETS June 30, 2007

| Assets   |              | Water<br><u>Fund</u> |    | Sewer<br><u>Fund</u> | I  | Total<br>Proprietary<br><u>Funds</u> |
|--|--------------|----------------------|----|----------------------|----|--------------------------------------|
| Current Assets                                 |              |                      |    |                      |    |                                      |
| Cash and Cash Equivalents                      | \$           | 497,734              | \$ | 957,968              | \$ | 1,455,702                            |
| Restricted Cash                                | Ť            | 1,696,125            | 7  | -                    | _  | 1,696,125                            |
| Total Cash and Equivalents                     | \$           | 2,193,859            | \$ | 957,968              | \$ | 3,151,827                            |
| Certificates of Deposit > 90 days              | Ť            | 175,583              | 7  | 349,816              | _  | 525,399                              |
| Special assessment receivables, net            |              | 1,390,618            |    | 673,973              |    | 2,064,591                            |
| Other receivables, net                         |              | 89,674               |    | 70,666               |    | 160,340                              |
| Due from other governmental funds              |              | 38,072               |    | -                    |    | 38,072                               |
| Due from fiduciary funds                       |              | ,<br>-               |    | 11,476               |    | 11,476                               |
| Due from other proprietary funds               |              | -                    |    | 27,356               |    | 27,356                               |
| Due from other governments                     |              | 2,354                |    | -                    |    | 2,354                                |
| Total Current Assets                           | \$           | 3,890,160            | \$ | 2,091,255            | \$ | 5,981,415                            |
|  |              |                      |    |                      |    |                                      |
| Noncurrent Assets                              |              |                      |    |                      |    |                                      |
| Equity Investment                              | \$           | -                    | \$ | 3,837,668            | \$ | 3,837,668                            |
| Capital Assets                                 |              | 5,337,607            |    | 2,362,327            |    | 7,699,934                            |
| Deferred Charges                               |              | 43,723               |    | _                    |    | 43,723                               |
| Total Noncurrent Assets                        | \$           | 5,381,330            | \$ | 6,199,995            | \$ | 11,581,325                           |
| Total Assets                                   | \$           | 9,271,490            | \$ | 8,291,250            | \$ | 17,562,740                           |
| Total Assets                                   | Ψ            | 7,271,470            | Ψ  | 0,271,230            | Ψ  | 17,302,740                           |
| Liabilities                                    |              |                      |    |                      |    |                                      |
| Current Liabilities                            |              |                      |    |                      |    |                                      |
| Accounts Payable                               | \$           | 642,169              | \$ | 6,265                | \$ | 648,434                              |
| Accrued Interest                               |              | 48,680               |    | 41,501               |    | 90,181                               |
| Deferred Revenue                               |              | 3,600                |    | ,<br>-               |    | 3,600                                |
| Due to other governmental funds                |              | 4,373                |    | 961                  |    | 5,334                                |
| Due to other proprietary funds                 |              | 27,356               |    | -                    |    | 27,356                               |
| Current portion of noncurrent liabilities      |              | 214,800              |    | 144,072              |    | 358,872                              |
| Total Current Liabilities                      | \$           | 940,978              | \$ | 192,799              | \$ | 1,133,777                            |
| Noncurrent Liabilities                         |              |                      |    |                      |    |                                      |
| Bonds payable, less current portion            |              | 4,348,280            |    | 3,542,969            |    | 7,891,249                            |
| Bonds payable, less earrent portion            |              | 4,540,200            |    | 3,342,707            |    | 7,071,247                            |
| Total Liabilities                              | \$           | 5,289,258            | \$ | 3,735,768            | \$ | 9,025,026                            |
| Net Assets                                     |              |                      |    |                      |    |                                      |
| Invested in Capital Assets-Net of related debt | \$           | 774,527              | \$ | 1,781,558            | \$ | 2,556,085                            |
| Unrestricted                                   | Ψ            | 3,207,705            | 4  | 2,773,924            | 4  | 5,981,629                            |
| Total Net Assets                               | \$           | 3,982,232            | \$ | 4,555,482            | \$ | 8,537,714                            |
|  | <del>-</del> | -,,                  |    | .,,                  |    | -,,,, -,                             |

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# PROPRIETARY FUNDS STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET ASSETS June 30, 2007

|  | Water<br><u>Fund</u> |    | Sewer Fund | P  | Total<br>Proprietary<br><u>Funds</u> |
|--|----------------------|----|------------|----|--------------------------------------|
| Operating Revenues                           |                      | _  |            | _  |                                      |
| Water Sales                                  | \$<br>162,797        | \$ | -          | \$ | 162,797                              |
| Sewage Disposal Services                     | -                    |    | 381,057    |    | 381,057                              |
| Penalties and Interest Charges               | 92,455               |    | 62,609     |    | 155,064                              |
| Installation and Other Miscellaneous Charges | <br>40,201           |    | 23,253     |    | 63,454                               |
| Total Operating Revenues                     | \$<br>295,453        | \$ | 466,919    | \$ | 762,372                              |
| Operating Expenses                           |                      |    |            |    |                                      |
| Personnel Services                           | \$<br>17,332         | \$ | -          | \$ | 17,332                               |
| Water Purchases                              | 101,126              |    | _          |    | 101,126                              |
| Contractual Services                         | 20,000               |    | 129,328    |    | 149,328                              |
| Repairs and Maintenance                      | 1,161                |    | 2,322      |    | 3,483                                |
| Other Supplies and Expenses                  | 62,439               |    | 14,452     |    | 76,891                               |
| Depreciation                                 | 168,549              |    | 140,563    |    | 309,112                              |
| Total Operating Expenses                     | \$<br>370,607        | \$ | 286,665    | \$ | 657,272                              |
| Operating Income (Loss)                      | \$<br>(75,154)       | \$ | 180,254    | \$ | 105,100                              |
| Nonoperating Revenues(Expenses)              |                      |    |            |    |                                      |
| Tap Fees - Infrastructure                    | \$<br>3,357          | \$ | 30,680     | \$ | 34,037                               |
| Interest and Investment Revenue              | 38,167               |    | 45,297     |    | 83,464                               |
| Gain (Loss) from Joint Venture               | -                    |    | 12,018     |    | 12,018                               |
| Interest Expense                             | (126,396)            |    | (191,937)  |    | (318,333)                            |
| Total Nonoperating Revenues(Expenses)        | \$<br>(84,872)       | \$ | (103,942)  | \$ | (188,814)                            |
| Change in Net Assets                         | \$<br>(160,026)      | \$ | 76,312     | \$ | (83,714)                             |
| Total Net Assets-Beginning                   | <br>4,142,258        |    | 4,479,170  |    | 8,621,428                            |
| Total Nets Assets-Ending                     | \$<br>3,982,232      | \$ | 4,555,482  | \$ | 8,537,714                            |

# PROPRIETARY FUNDS STATEMENT OF CASH FLOWS June 30, 2007

|   | P  | roprietary<br><u>Funds</u> |
|---|----|----------------------------|
| Cash Flows From Operating Activities  |    |                            |
| Receipts from Customers   | \$ | 837,897                    |
| Payments to Suppliers   |    | (391,140)                  |
| Payments to Employees   |    | (12,959)                   |
| Net Cash Provided by Operating Activities   | \$ | 433,798                    |
| Cash Flows From Capital and Related Financing Activities                              |    |                            |
| Proceeds from Capital Debt  | \$ | 2,580,135                  |
| Purchases of Capital Assets   |    | (1,317,563)                |
| Principal paid on Capital Debt  |    | (356,896)                  |
| Interest paid on Capital Debt   |    | (261,080)                  |
| Net Cash Provided by Capital and Related Financing Activities                         | \$ | 644,596                    |
| Cash Flow From Investing Activities   |    |                            |
| Proceeds from Maturities  | \$ | 106,483                    |
| Other receipts  |    | 34,037                     |
| Net Cash Provided by Investing Activities   | \$ | 140,520                    |
| Net Increase in Cash and Cash Equivalents   | \$ | 1,218,914                  |
| Cash and Cash Equivalents-Beginning   |    | 1,932,913                  |
| Cash and Cash Equivalents-Ending  | \$ | 3,151,827                  |
| Reconciliation of Operating Income to Net Cash Provided by Operating Activities       |    |                            |
| Operating Loss  | \$ | 105,100                    |
| Adjustment to Reconcile Operating Income to Net Cash Provided by Operating Activities |    |                            |
| Depreciation Expense  |    | 309,112                    |
| Change in Assets and Liabilities  |    |                            |
| Trade receivables, net  |    | (154,980)                  |
| Special assessment receivable, net  |    | 235,529                    |
| Due from other governments  |    | 2,852                      |
| Due from fiduciary funds  |    | (11,476)                   |
| Deferred charges  |    | (43,723)                   |
| Accounts Payable  |    | (16,589)                   |
| Due to other governmental funds   |    | 4,373                      |
| Deferred revenue  |    | 3,600                      |
| Net Cash Provided by Operating Activities   | \$ | 433,798                    |

#### Noncash Investing, Capital, and Financing Activities

During the year ended June 30, 2007, there were no noncash investing, capital, and financing activities

# FIDUCIARY FUNDS-STATEMENT OF NET ASSETS June 30, 2007

|                                   | Agency Funds |            |      |             |      |           |  |  |  |
|-----------------------------------|--------------|------------|------|-------------|------|-----------|--|--|--|
|                                   | Prop         | perty Tax  | Trus | t & Agency  |      | Total     |  |  |  |
|                                   | Colle        | ction Fund |      | <u>Fund</u> | Agei | ncy Funds |  |  |  |
| Assets                            |              |            |      |             |      |           |  |  |  |
| Cash and cash equivalents         | \$           | 26,630     | \$   | 25,654      | \$   | 52,284    |  |  |  |
| Due from other governmental funds |              | -          |      | -           |      | -         |  |  |  |
| Due from other governmental units |              |            |      |             |      |           |  |  |  |
| Total Assets                      | \$           | 26,630     | \$   | 25,654      | \$   | 52,284    |  |  |  |
|                                   |              |            |      |             |      | ,         |  |  |  |
| Liabilities                       |              |            |      |             |      |           |  |  |  |
| Due to other governmental funds   | \$           | 26,630     | \$   | 303         | \$   | 26,933    |  |  |  |
| Due to proprietary funds          |              | -          |      | 11,476      |      | 11,476    |  |  |  |
| Due to other governmental units   |              | -          |      | -           |      | -         |  |  |  |
| Other Accruals                    |              | -          |      | 13,875      |      | 13,875    |  |  |  |
| Total Liabilities                 | \$           | 26,630     | \$   | 25,654      | \$   | 52,284    |  |  |  |

The accounting policies of the New Buffalo Township (the "Township") conform to accounting principles generally accepted in the United States of America ("GAAP") as applicable to governmental units. The following is a summary of the significant accounting policies used by the Township:

#### A. Reporting Entity

The Township is governed by an elected five-member council (the "Board"). The accompanying financial statements present the government and its component units, entities for which the government is considered to be financially accountable. The criteria are established under GASB #39 for which organizations are to be included in the reporting entity. See the following criteria and descriptions for the component units reported:

**Blended Component Units**—A blended component unit is a legally separate entity from the Township, but is so intertwined with the unit that is, in substance, the same as the Township. It is reported as part of the Township and blended into the appropriate fund types. There were no such units at June 30, 2007.

**Discretely Presented Component Units**—The following component units are reported within the "component units" column in the government-wide financial statements. The discretely presented component unit is an entity that is legally separate from the Township, but for which the unit is financially accountable, or its relationship with the unit is such that exclusion would cause the unit's financial statements to be misleading or incomplete.

New Buffalo Township Library (the "Library")—The Library, which was established under P.A. 164 of 1877 as amended, is governed by a five member board selected by public ballot. Monies received are deposited in the local unit treasury to the credit of the Library Fund. A millage is assessed and collected in the same manner as other township taxes. Complete financial statements as of December 31, 2006 may be obtained directly from the Library at the following address:

New Buffalo Township Library 33 North Thompson New Buffalo, MI 49117

**Jointly Governed Organization—Cemetery Board**—The Township, along with the City of New Buffalo (the "City"), has entered into an agreement which created a joint Cemetery Board (the "Board") for the operation, care, and control of certain lands jointly used for the Pine Grove Cemetery.

#### A. Reporting Entity, concluded

The Board is comprised of five (5) members; two (2) appointed by the City's Council and two (2) by the Township's Board and the last member, the Chairperson, appointed by the other four (4) members from the elector-at-large. The Township provides, by appropriation, 50% of the total amount requested by the Board for operating the Pine Grove Cemetery. The Township's contribution for 2007 was \$24,000. The budget is submitted annually by the Board and approved by the City and Township.

In accordance with Statement on Michigan Governmental Accounting and Auditing No. 5, the financial statements of the Cemetery Board are not included within the body of the financial statements of the Township. Financial statements are available from the Board, with the following audited summary financial information on the Board as of June 30, 2003 (June 30, 2007, 2006, 2005 and 2004 were unavailable).

| Total Assets           | \$ 6,331 |
|------------------------|----------|
| Total Liabilities      | 452      |
| Total Net Assets       | 5,879    |
| Total Revenues         | 48,443   |
| Total Expenditures     | 58,638   |
| Decrease in Net Assets | (10,195) |

#### **B.** Government-Wide and Fund Financial Statements

The government-wide financial statements (i.e., the statement of net assets and the statement of activities) report information on all of the nonfiduciary activities of the primary government and its component units. For the most part, the effect of interfund activity has been removed from these statements. Governmental activities, normally supported by taxes and intergovernmental revenues, are reported separately from business-type activities which rely to a significant extent on fees and charges for support. Likewise, the primary government is reported separately from certain legally separate component units for which the primary government is financially accountable.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segments are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include: (1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment; and (2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes

#### B. Government-Wide and Fund Financial Statements, concluded

and other items not properly included among program revenues are reported instead as general revenue.

Separate financial statements are provided for governmental funds, proprietary funds and fiduciary funds, even though the latter are excluded from the government-wide financial statements. Major individual governmental funds and major individual enterprise funds are reported as separate columns in the fund financial statements.

# C. Measurement Focus, Basis of Accounting and Financial Statement Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the proprietary fund and fiduciary fund financial statements. Revenue is recorded when earned and expenses are recorded when a liability is incurred, regardless of the timing of related cash flows. Property taxes are recognized as revenue in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenue is recognized as soon as it is both measurable and available. Revenue is considered to be available if it is collected within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, expenditures relating to compensated absences, and claims and judgments are recorded only when payment is due.

Revenues are recognized in the accounting period in which they become susceptible to accrual—that is, when they become both measurable and available to finance expenditures of the fiscal period. Property taxes, state-shared revenue, and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenue of the current fiscal period. All other revenue items are considered to be available only when cash is received by the government.

**Property Taxes**--The Township's property taxes attach as an enforceable lien on December 1<sup>st</sup>, on the taxable valuation of property (as defined by State statutes) located in the Township and payable on February 15 of the succeeding year. The

# C. Measurement Focus, Basis of Accounting and Financial Statement Presentation, continued

Township's 2006 ad valorem tax is levied and collectible on December 1, 2006 and it is recognized as revenue in the current year when the proceeds of this levy are budgeted and made "available" for the financing of operations. "Available" means collected within the current period or expected to be collected soon enough thereafter to be used to pay liabilities of the current period (60 days).

The 2006 taxable valuation of the Township totaled \$419.6 million, on which ad valorem taxes levied which consisted of .4314 mills for the Township's operating purposes and .4000 mills for ambulance services. These amounts are recognized in the respective General and Special Revenue Funds' financial statements as taxes receivable—current or as tax revenue.

The Township reports the following major governmental funds:

The General Fund is the Township's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The Ambulance Fund accounts for taxes levied and related expenditures used for ambulance service in the Township.

The Building Fund accounts for revenues generated (i.e. building, electrical and mechanical permit fees) and related expenditures related to the inspection and monitoring of building activity in the Township.

The Township reports the following major proprietary funds:

The Water Fund and Sewer Fund account for the activities of the water distribution system and sewage collection system.

Private-sector standards of accounting issued prior to December 1, 1989, are generally followed in both the government-wide and proprietary fund financial statements to the extent that those standards do not conflict with the standards of the Governmental Accounting Standards Board. The government has elected to also follow private-sector standards issued after November 30, 1989 for its business-type activities.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are charges between the government's water and sewer function and various other functions of the government. Eliminations of these charges would distort the direct costs and program revenues reported for the various functions concerned.

# C. Measurement Focus, Basis of Accounting and Financial Statement Presentation, concluded

Amounts reported as program revenue include: (1) charges to customers or applicants for goods, services or privileges provided; (2) operating grants and contributions; and (3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenue rather than as program revenue. Likewise, general revenue includes all taxes.

Proprietary funds distinguish operating revenue and expenses from nonoperating items. Operating revenues and expenses generally result from providing services in connection with a proprietary fund's principal ongoing operations. The principal operating revenue of proprietary funds relate to charges to customers for sales and services. The water and sewer fund also recognizes the portion of tap fees intended to recover current costs (e.g., labor and materials to hook up new customers) as operating revenue. The portion intended to recover the cost of the infrastructure is recognized as nonoperating revenue. Operating expenses for proprietary funds include the cost of sales and services, administrative expenses, and depreciation on capital assets. All revenue and expenses not meeting this definition are reported as nonoperating revenue and expenses.

#### D. Assets, Liabilities, and Net Assets or Equity

Bank Deposits and Investments—Cash and cash equivalents are considered to be cash on hand, demand deposits, and short-term investments with a maturity of three months or less when acquired. Investments are stated at fair value and consist of only certificates of deposit greater than 90 days.

Receivables and Payables—In general, outstanding balances between funds are reported as "due to/from other funds." Activity between funds that is representative of lending/borrowing arrangements outstanding at the end of the fiscal year is referred to as "advances to/from other funds." Any residual balances outstanding between the governmental activities and the business-type activities are reported in the government-wide financial statements as "internal balances."

All trade and property tax receivables are shown as net of allowance for uncollectible amounts. Property taxes are levied on each December 1<sup>st</sup> on the taxable valuation of property as of the preceding December 31<sup>st</sup>. Taxes are considered delinquent on March 1<sup>st</sup> of the following year, at which time penalties and interest are assessed.

<u>Inventories and Prepaid Items</u>—Inventories are valued at cost, on a first-in, first-out basis. Inventories of governmental funds are recorded as expenditures when consumed rather than when purchased.

#### D. Assets, Liabilities, and Net Assets or Equity, continued

Certain payments to vendors reflect costs applicable to future fiscal years and are recorded as prepaid items in both government-wide and fund financial statements.

<u>Capital Assets</u>—Capital assets, which include property, plant, equipment, infrastructure assets (e.g., roads, bridges, sidewalks and similar items) are reported in the applicable governmental or business-type activities column in the government-wide financial statements. Capital assets are defined by the government as assets with an initial individual cost of more than \$5,000 and an estimated useful life in excess of two years. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at the date of donation. The Township has chosen not to retroactively report any other infrastructure assets and will only report any additions prospectively in accordance with G.A.S.B. #34. Interest incurred during the construction of capital assets of business-type activities is included as part of the capitalized value of the assets constructed.

Property, plant and equipment are depreciated using the straight-line method over the following useful lives:

| Buildings                    | 40 to 60 years |
|------------------------------|----------------|
| <b>Building Improvements</b> | 15 to 30 years |
| Land Improvements            | 10 to 20 years |
| Water and Sewer Lines        | 50 to 75 years |
| Vehicles                     | 3 to 5 years   |
| Office Equipment             | 5 to 7 years   |
| Computer Equipment           | 3 to 7 years   |

<u>Compensated Absences (Vacation and Sick Leave)</u>—It is the Township's policy to permit employees to accumulate earned but not unused sick and vacation pay benefits. There is no liability for unpaid accumulated vacation and sick leave since the government does not have a policy to pay any amounts when employees separate from service with the government.

Long-Term Obligations—In the government-wide financial statements and the proprietary fund types in the fund financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities, business-type activities, or proprietary fund type statement of net assets. Bond premiums and discounts, as well as issuance costs, are deferred and amortized over the life of the bonds using the straight-line method. Bonds payable are reported net of the applicable bond premium or discount.

#### D. Assets, Liabilities, and Net Assets or Equity, concluded

Bond issuance costs are reported as deferred charges and amortized over the term of the related debt. In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts are reported as other financing uses. Issuance costs are reported as debt service expenditures.

<u>Fund Equity</u>—In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose.

Designations of fund balance represent tentative management plans that are subject to change.

<u>Estimates</u>—The process of preparing financial statements in conformity with accounting principles generally accepted in the United States of America requires the use of management estimates and assumptions regarding certain types of assets, liabilities, revenues, and expenditures.

#### NOTE 2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

<u>Budgetary Information</u>—Annual budgets are adopted on a basis consistent with generally accepted accounting principles for all governmental funds. All annual appropriations lapse at the fiscal year end. The Township Supervisor submits the proposed operating budget for the fiscal year commencing July 1<sup>st</sup> and public hearing are conducted to obtain taxpayer comments. After submission, the Township Board formally adopts the budget and any future transfers or amendments must be approved by the Township Board.

The budget document presents information by fund function. The legal level of budgetary control adopted by the governing board (i.e. the level at which expenditures may not legally exceed appropriations) is the function level. State law requires the Township to have its budget in place by July 1<sup>st</sup>. Expenditures in excess of the amounts budgeted is violation of P.A. 621 of 1978, Section 18(1) as amended. State law permits Townships to amend its budgets during the year. There were no amendments during the year.

Encumbrance accounting is employed in governmental funds. Amounts encumbered for purchase orders, contracts, etc., are not tracked during the year. Budget appropriations are considered to be spent once the goods are delivered or the services rendered.

#### NOTE 2. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY, CONCLUDED

For the year ended June 30, 2007, the Township did not adopt a budget for the Ambulance fund.

Excess of Expenditures Over Appropriations in Major Budgeted Funds—During the year, the Township incurred expenditures in certain budgeted funds which were in excess of the amounts appropriated as follows:

|   | :  | Final Budget | <u>Actual</u> | V  | ariance  |
|---|----|--------------|---------------|----|----------|
| General Fund                              |    |              |               |    |          |
| General Government-Legislative            | \$ | 111,140      | \$ 113,524    | \$ | (2,384)  |
| General Government-Elections              |    | 6,500        | 6,883         |    | (383)    |
| General Government-Assessing Equalization |    | 42,697       | 51,307        |    | (8,610)  |
| General Government-Cemetery               |    | 24,000       | 25,530        |    | (1,530)  |
| General Government-Planning Commission    |    | 8,000        | 8,653         |    | (653)    |
| General Government-Zoning Board           |    | 65,300       | 66,538        |    | (1,238)  |
| Public Safety-Fire                        |    | 101,192      | 103,735       |    | (2,543)  |
| Debt Service                              |    | -            | 2,585         |    | (2,585)  |
| Capital Outlay                            |    | -            | 180,979       | (  | 180,979) |

Funds sufficient to provide for the excess expenditures were made available from other functions within the fund, and had no impact on the financial results of the Township.

<u>Fund Deficits</u>—The Township has no accumulated fund balance/retained earning deficits in their reported funds.

#### NOTE 3. DEPOSITS AND INVESTMENTS

At June 30, 2007, the Township's deposits and investments were reported in the basic financial statements in the following categories:

|                                   | Gov               | Governmental |    | siness-Type       | To       | otal Primary | Fi | iduciary | Component |              |
|-----------------------------------|-------------------|--------------|----|-------------------|----------|--------------|----|----------|-----------|--------------|
|                                   | <u>Activities</u> |              |    | <u>Activities</u> | <u>G</u> | overnment    |    | Funds    |           | <u>Units</u> |
| Cash and Cash Equivalents         | \$                | 713,885      | \$ | 3,151,827         | \$       | 3,865,712    | \$ | 52,284   | \$        | 579,844      |
| Certificates of Deposit > 90 days |                   | 60,057       |    | 525,399           |          | 585,456      |    | -        |           | -            |
| Total                             | \$                | 773,942      | \$ | 3,677,226         | \$       | 4,451,168    | \$ | 52,284   | \$        | 579,844      |

The breakdown between deposits and investments is as follows:

|   | Primary      | Component    |              |
|---|--------------|--------------|--------------|
|   | Government   | <u>Funds</u> | <u>Units</u> |
| Bank Deposits (checking and savings accounts) | \$ 3,865,012 | \$ 52,284    | \$ 579,844   |
| Certificates of Deposit > 90 days             | 585,456      | -            | -            |
| Petty Cash and Cash on Hand                   | 700          | -            | -            |
|   | \$ 4,451,168 | \$ 52,284    | \$ 579,844   |

#### NOTE 3. DEPOSITS AND INVESTMENTS, CONTINUED

**Deposits.** All cash of the Township is on deposit with financial institutions which provide FDIC insurance coverage or in highly liquid pooled money funds.

Custodial Credit Risk – Deposits. In the case of deposits, this is the risk that in the event of a bank failure, the Township's deposits may not be returned to it. The Township maintains cash balances primarily using sweep accounts to invest idle cash in U.S. Government backed securities. Non-sweep accounts at each institution are insured by the Federal Deposit Insurance Corporation up to \$100,000. As of June 30, 2007, \$516,522 of the Township's non-sweep account bank deposit balance of \$966,692 was exposed to custodial credit risk because it was uninsured and collateralized with securities held by the pledging financial institution's trust department or agent, but not in the Township's name. As of June 30, 2007, the Township had sweep account balances totaling \$3,550,340 that were invested in U.S. Government backed securities. With regard to New Buffalo Township Library, a component unit of the Township, \$272,090 of the Library's bank balance of \$579,594 was exposed to custodial credit risk because it was uninsured.

**Investments.** Michigan law permits investments in: 1) Bonds and other obligations of the United States Government; 2) Certificates of deposit and savings accounts of banks or credit unions who are members of the FDIC and FSLIC, respectively; 3) Certain commercial paper; 4) United States Government repurchase agreements; 5) Banker's acceptance of the United States Bank; and 6) Certain mutual funds. The Township has put further restrictions on those investments through its current policy, and the following investment is permitted by law and policy.

**Interest rate risk.** In accordance with its investment policy, the Township will minimize interest rate risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by: structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market; and, investing operating funds primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investment pools and limiting the average maturity in accordance with the Township's cash requirements.

**Credit Risk.** State law limits investments in commercial paper and corporate bonds to a prime or better rating issued by nationally recognized statistical rating organizations (NRSROs). As of June 30, 2007, the Township had no investment.

Concentration of Credit Risk. The Township will minimize concentration of credit risk, which is the risk of loss attributed to the magnitude of the Township's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized. As of June 30, 2007, the Township had no investment.

#### NOTE 3. DEPOSITS AND INVESTMENTS, CONCLUDED

Custodial Credit Risk – Investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the Township will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Township will minimize custodial credit risk, which is the risk of loss due to the failure of the security issuer or backer, by: limiting investments to the types of securities allowed by law; and pre-qualifying the financial institutions, broker/dealers, intermediaries and advisors with which the Township will do business. As of June 30, 2007, the Township had no investments.

**Foreign Currency Risk.** The Township is not authorized to invest in investments which have this type of risk.

#### NOTE 4. RECEIVABLES

Receivables as of year-end for the Township's individual major and nonmajor funds and fiduciary funds in the aggregate, including the applicable allowances for uncollectible accounts, are as follows:

|                                   | General     |        | Water and    | Other-Major  |     |          |              |
|-----------------------------------|-------------|--------|--------------|--------------|-----|----------|--------------|
|                                   | <u>Fund</u> |        | <u>Sewer</u> | <u>Funds</u> |     | <u>]</u> | <u>Cotal</u> |
| Taxes Receivable                  | \$          | 128    | \$ -         | \$           | 248 | \$       | 376          |
| Trade Receivables                 |             | 3,493  | 160,340      |              | -   |          | 163,833      |
| Special Assessments               |             | -      | 2,064,591    |              | -   | 2,0      | 064,591      |
| Intergovernmental                 |             | 22,425 | 2,354        |              | -   |          | 24,779       |
| Less: Allowance for Uncollectible |             | -      | -            |              | -   |          | -            |
| Net Receivables                   | \$          | 26,046 | \$ 2,227,285 | \$           | 248 | \$ 2,    | 253,579      |
|                                   | _           |        |              |              |     |          |              |

# NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2007

### NOTE 5. CAPITAL ASSETS

Capital asset activity of the primary government for the current year was as follows:

| Governmental Activities                    |    | eginning<br>Balance | <u>I</u> | ncreases_ | Dec | <u>reases</u> |    | Ending Balance |
|--|----|---------------------|----------|-----------|-----|---------------|----|----------------|
| Capital assets not being depreciated  Land | \$ | 44,674              | \$       |           | \$  | _             | \$ | 44,674         |
| Land                                       | Ψ  | ++,07+              | Ψ        |           | Ψ   |               | Ψ  | 77,077         |
| Capital assets being depreciated           |    |                     |          |           |     |               |    |                |
| Land improvements                          | \$ | 96,469              | \$       | -         | \$  | -             | \$ | 96,469         |
| Building improvements                      |    | 253,031             |          | -         |     | -             |    | 253,031        |
| Equipment                                  |    | 624,761             |          | 180,979   |     | -             |    | 805,740        |
| Subtotal                                   | \$ | 974,261             | \$       | 180,979   | \$  | -             | \$ | 1,155,240      |
| Less: Accumulated depreciation             |    | (643,782)           |          | (63,649)  |     |               |    | (707,431)      |
| Net capital assets being depreciated       | \$ | 330,479             | \$       | 117,330   | \$  |               | \$ | 447,809        |
| Net capital assets                         | \$ | 375,153             | \$       | 117,330   | \$  |               | \$ | 492,483        |

Depreciation expense was charged to programs of the primary government as follows: Governmental Activities;

General Government \$63,649

# NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2007

### NOTE 5. CAPITAL ASSETS, CONTINUED

|                                      | Beginning |                |     |               |                  |    | Ending |                |  |  |
|--------------------------------------|-----------|----------------|-----|---------------|------------------|----|--------|----------------|--|--|
|                                      |           | <u>Balance</u> | ]   | ncreases      | <u>Decreases</u> |    |        | <u>Balance</u> |  |  |
| Business-Type Activities             |           |                |     |               |                  |    |        |                |  |  |
| Capital assets not being depreciated |           |                |     |               |                  |    |        |                |  |  |
| Land                                 | \$        | 4,354          | \$  | -             | \$               | -  | \$     | 4,354          |  |  |
| Construction in progress             |           |                |     | 1,487,048     |                  |    |        | 1,487,048      |  |  |
|                                      | \$        | 4,354          | \$  | 1,487,048     | \$               |    | \$     | 1,491,402      |  |  |
| Capital assets being depreciated     |           | _              |     |               |                  |    |        |                |  |  |
| Infrastructure                       | \$        | 9,775,257      | \$  | 410,542       | \$               | -  | \$     | 10,185,799     |  |  |
| Equipment                            |           | 24,602         |     | 20,526        |                  |    |        | 45,128         |  |  |
| Subtotal                             | \$        | 9,799,859      | \$  | 431,068       | \$               | -  | \$     | 10,230,927     |  |  |
| Less: Accumulated depreciation       |           | (3,713,283)    |     | (309,112)     |                  |    |        | (4,022,395)    |  |  |
| Net capital assets being depreciated | \$        | 6,086,576      | \$  | 121,956       | \$               |    | \$     | 6,208,532      |  |  |
| Net capital assets                   | \$        | 6,090,930      | \$  | 1,609,004     | \$               |    | \$     | 7,699,934      |  |  |
| Depreciation was charged to programs | for       | the business-t | ype | activities as | follow           | s: |        |                |  |  |
| Water                                | \$        | 168,549        | • • |               |                  |    |        |                |  |  |
| Sewer                                |           | 140,563        |     |               |                  |    |        |                |  |  |
|                                      | \$        | 309,112        |     |               |                  |    |        |                |  |  |

<u>Construction Commitments</u>—The Township has one watermain expansion project in process at June 30, 2007. The watermain expansion project began in the third quarter of fiscal year 2007.

|                                      | eginning<br><u>Balance</u> | <u>I</u> 1 | ncreases_ | D  | ecreases_ | Ending<br>Balance |
|--------------------------------------|----------------------------|------------|-----------|----|-----------|-------------------|
| Component Unit Activities            |                            |            |           |    |           |                   |
| Capital assets not being depreciated |                            | _          |           |    |           |                   |
| Land                                 | \$<br>5,000                | \$         |           | \$ | -         | \$<br>5,000       |
| Capital assets being depreciated     |                            |            |           |    |           |                   |
| Buildings and improvements           | \$<br>208,814              | \$         | 9,813     | \$ | _         | \$<br>218,627     |
| Furniture and fixtures               | 168,990                    |            | 18,259    |    | (11,473)  | 175,776           |
| Office and library equipment         | <br>425,532                |            | 30,742    |    |           | <br>456,274       |
| Subtotal                             | \$<br>803,336              | \$         | 58,814    | \$ | (11,473)  | \$<br>850,677     |
| Less: Accumulated depreciation       | <br>(513,071)              |            | (47,537)  |    | 11,473    | <br>(549,135)     |
| Net capital assets being depreciated | \$<br>290,265              | \$         | 11,277    | \$ |           | \$<br>301,542     |
| Net capital assets                   | \$<br>295,265              | \$         | 11,277    | \$ |           | \$<br>306,542     |

### NOTE 6. INTERFUND RECEIVABLES, PAYABLES, AND TRANSFERS

The composition of interfund balances is as follows:

| Receivable Fund | Payable Fund                   | <u>Amount</u> |
|-----------------|--------------------------------|---------------|
| General         | Building                       | \$ 4,350      |
|                 | <b>Property Tax Collection</b> | 26,630        |
|                 | Trust & Agency                 | 303           |
|                 | Water                          | 4,373         |
|                 | Sewer                          | 961           |
|                 |                                |               |
| Liquor          | General                        | 277           |
|                 |                                |               |
| Water           | General                        | 38,072        |
|                 |                                |               |
| Sewer           | Water                          | 27,356        |
|                 | Trust & Agency                 | 11,476        |
| Total           |                                | \$ 113,798    |
|                 |                                |               |

There were no interfund transfers during 2007.

### NOTE 7. DESIGNATED NET ASSETS

The Township had the following designated net assets:

### **Governmental Activities:**

| Fire Reserve      | \$<br>7,924  |
|-------------------|--------------|
| Park I-Water      | 6,563        |
| Park II-Equipment | 1,939        |
| Park III-Land     | <br>12,939   |
|                   | \$<br>29,365 |

Ending

D ... W.41.

#### NOTE 8. LONG TERM DEBT

The government issues bonds to provide for the acquisition and construction of major capital facilities. General obligation bonds are direct obligations and pledge the full faith and credit of the government. County contractual agreements and installment purchase agreements are also general obligations of the government. Special assessment bonds provide for capital improvements that benefit specific properties, and will be repaid from amounts levied against those properties benefited from the construction. In the event that a deficiency exists because of unpaid or delinquent special assessments at the time a debt service payment is due, the government is obligated to provide resources to cover the deficiency until other resources (such as tax sale proceeds or a re-assessment of the district) are received. Revenue bonds involve a pledge of specific income derived from the acquired or constructed assets to pay debt service. Bond and contractual obligation activity can be summarized as follows:

Interest Dringing Designing

|   | Interest      | Principal | В  | eginning  |              |            |           | Ending          | Due  | Within  |
|---|---------------|-----------|----|-----------|--------------|------------|-----------|-----------------|------|---------|
|   | Rate          | Matures   |    | Balance   | Additions    | Reductions |           | <br>Balance     | On   | e Year  |
| Governmental Activities   |               |           |    | _         |              |            |           |                 |      |         |
| Note Payable  |               |           |    |           |              |            |           |                 |      |         |
| 2003 Skate Park-Recreation & Culture  | 3.30%         | 11/1/2006 | \$ | 2,500     | \$ -         | \$         | (2,500)   | \$<br>_         | \$   | -       |
| Interest expense was charged to programs of the primary government in governmental activities in recreation and culture for \$85. |               |           |    |           |              |            |           |                 |      |         |
| <b>Business-Type Activities</b>   |               |           |    |           |              |            |           |                 |      |         |
| General Obligation Bonds  |               |           |    |           |              |            |           |                 |      |         |
| 2006 General Obligation Limited Tax Bonds, Series A   | 4.20%         | 5/1/2021  | \$ | 430,000   | \$ -         | \$         | (20,000)  | \$<br>410,000   | \$ 2 | 20,000  |
| 2007 General Obligation Limited Tax Bonds   | 4.00 to 4.20% | 5/1/2032  |    | -         | 2,600,000    |            | -         | 2,600,000       |      | -       |
| Revenue Bonds   |               |           |    |           |              |            |           |                 |      |         |
| 1998 Series A Special Assessment Bond   | 4.25 to 5.80% | 3/1/2018  |    | 102,400   | -            |            | (9,600)   | 92,800          |      | 9,600   |
| 1998 Series B Special Assessment Bond   | 4.25 to 5.00% | 3/1/2019  |    | 87,400    | -            |            | (9,200)   | 78,200          |      | 9,200   |
| 1999 Special Assessment Bond  | 4.29 to 5.50% | 3/1/2013  |    | 355,000   | -            |            | (95,000)  | 260,000         | 10   | 00,000  |
| 2000 Special Assessment Bond  | 4.75 to 5.40% | 3/1/2015  |    | 485,000   | -            |            | (60,000)  | 425,000         | :    | 55,000  |
| 2004 Special Assessment Bond, Series A-Federal loan   | 4.25%         | 9/1/2044  |    | 403,500   | -            |            | (5,000)   | 398,500         |      | 5,000   |
| 2004 Special Assessment Bond, Series B-Federal loan   | 4.75%         | 9/1/2044  |    | 79,500    | -            |            | (1,000)   | 78,500          |      | 1,000   |
| 2005 Capital Improvement Bonds  | 2.50 to 4.65% | 3/1/2020  |    | 265,000   | -            |            | (15,000)  | 250,000         |      | 15,000  |
| Unamortized Discounts   |               |           |    | (11,801)  | _            |            | (18,119)  | <br>(29,920)    |      | (2,408) |
| Subtotal Water Fund   |               |           | \$ | 2,195,999 | \$ 2,600,000 | \$         | (232,919) | \$<br>4,563,080 | \$ 2 | 12,392  |
|   |               |           |    |           |              |            |           |                 |      |         |

# NOTES TO THE FINANCIAL STATEMENTS JUNE 30, 2007

### NOTE 8. LONG TERM DEBT, CONCLUDED

|   | Interest      | Principal | Beginning    |              |              | Ending       | Due Within |
|---|---------------|-----------|--------------|--------------|--------------|--------------|------------|
|   | Rate          | Matures   | Balance      | Additions    | Reductions   | Balance      | One Year   |
| General Obligation Bonds                            |               |           |              |              |              |              |            |
| 2003 GRSD Sewer Authority Bonds                     | 2.00 to 4.70% | 6/30/2029 | \$ 3,197,168 | \$ -         | \$ (90,896)  | \$ 3,106,272 | \$ 92,872  |
| 2005 General Obligation Limited Tax Bonds, Series B | 3.30 to 4.60% | 5/1/2021  | 390,000      | -            | (20,000)     | 370,000      | 20,000     |
| Revenue Bonds                                       |               |           |              |              |              | -            |            |
| 1998 Series A Special Assessment Bond               | 4.25 to 5.80% | 3/1/2018  | 217,600      | -            | (20,400)     | 197,200      | 20,400     |
| 1998 Series B Special Assessment Bond               | 4.25 to 5.00% | 3/1/2019  | 102,600      | -            | (10,800)     | 91,800       | 10,800     |
| Unamortized Discounts                               |               |           | (81,956)     |              | 3,725        | (78,231)     | (3,725)    |
| Subtotal Sewer Fund                                 |               |           | \$ 3,825,412 | \$ -         | \$ (138,371) | \$ 3,687,041 | \$ 140,347 |
| Total Business-Type Activities                      |               |           | \$ 6,021,411 | \$ 2,600,000 | \$ (371,290) | \$ 8,250,121 | \$ 352,739 |

Interest expense was charged to programs for the business-type activities as follow:

 Water
 \$ 126,396

 Sewer
 191,937

 \$ 318,333

Annual debt service requirements to maturity for the above obligations are as follows:

| Year Ended           | Governmenta | al Activities | <b>Business-Type Activities</b> |              |  |  |
|----------------------|-------------|---------------|---------------------------------|--------------|--|--|
| June 30,             | Principal   | Interest      | Principal                       | Interest     |  |  |
| 2008                 | \$ -        | \$ -          | \$ 358,872                      | \$ 310,807   |  |  |
| 2009                 | -           | -             | 372,824                         | 296,851      |  |  |
| 2010                 | -           | -             | 354,800                         | 289,001      |  |  |
| 2011                 | -           | -             | 363,752                         | 280,536      |  |  |
| 2012                 | -           | -             | 367,704                         | 271,138      |  |  |
| 2013-2017            | -           | -             | 1,778,800                       | 1,191,585    |  |  |
| 2018-2022            | -           | -             | 1,621,336                       | 895,426      |  |  |
| 2023-2027            | -           | -             | 1,595,224                       | 531,996      |  |  |
| 2028-2032            | -           | -             | 1,295,960                       | 185,529      |  |  |
| 2033-2037            | -           | -             | 79,000                          | 44,214       |  |  |
| 2038-2042            | -           | -             | 100,000                         | 24,138       |  |  |
| 2043-2045            | -           | -             | 70,000                          | 3,168        |  |  |
| Unamortized Discount |             |               | (108,151)                       |              |  |  |
| Total                | \$ -        | \$ -          | \$ 8,250,121                    | \$ 4,324,389 |  |  |
|                      |             |               |                                 |              |  |  |

#### NOTE 9. EQUITY INVESTMENT (PROPRIETARY FUND)

The Township participates with Chikaming and Lake Charter Townships, and the Cities of New Buffalo and Bridgman (admitted under 2000 agreement) in a joint venture investment known as the GRSD Sewer Authority (the "Authority"). The Authority provides sewage treatment and collection facilities for the residents of those municipalities.

The Authority is governed by a joint board of six members consisting of one member from each of the participating municipalities appointed by their respective governing bodies, and the sixth member appointed by the other five.

On dissolution of the Authority, net assets will be shared on a pro-rata basis as follows:

| New Buffalo Township  | 16.60%                                |
|-----------------------|---------------------------------------|
| Chikaming Township    | 28.60%                                |
| Lake Charter Township | 16.60%                                |
| City of New Buffalo   | 21.60%                                |
| City of Bridgman      | 16.60%                                |
|                       | 100.00%                               |
|                       | · · · · · · · · · · · · · · · · · · · |

The Township has accounted for this investment using the equity method. Financial statements are available from the Authority, with the following audited summary financial information on the GRSD Authority as of and for the year ended December 31, 2006, with a report thereto dated May 11, 2007:

| Assets                | \$<br>15,397,217 |
|-----------------------|------------------|
| Liabilities           | 59,521           |
| Net Assets            | 15,337,696       |
| Operating Revenues    | 1,724,310        |
| Operating Expenses    | 1,686,721        |
| Nonoperating Revenues | 34,806           |
| Net Earnings          | 72,395           |

The Township's net investment and share of the operating results of the Authority are reported in the Sewer Fund. The Township's equity investment was \$3,837,668 as of December 31, 2006.

#### NOTE 10. RISK MANAGEMENT

The Township is exposed to various risks of loss related to property loss, torts, errors and omissions and employee injuries (workers' compensation), as well as medical benefits provided to employees. The Township carries insurance for these risks. Settled claims resulting from these risks have not exceeded the amount of insurance coverage in any of the past three fiscal years.

#### NOTE 11. SUMMARY DISCLOSURE OF SIGNIFICANT CONTINGENCIES

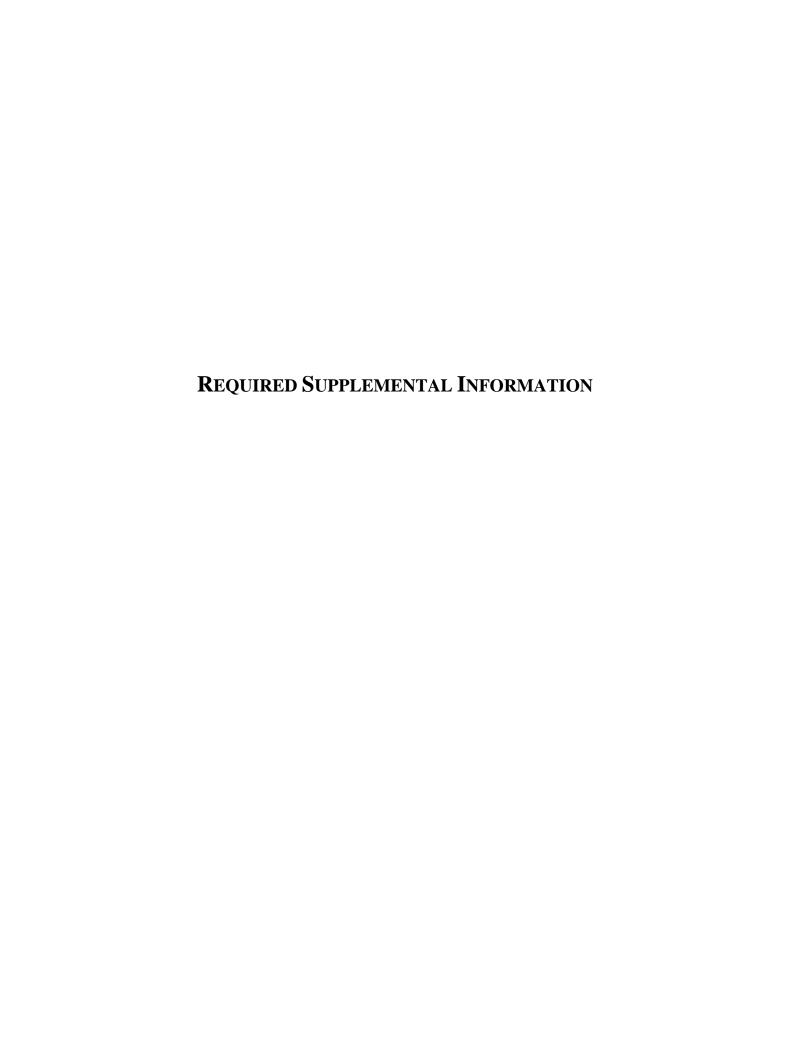
Certain claims, suits, and complaints arising in the ordinary course of business have been filed, appealed, or are pending against the Township.

In the opinion of management and legal counsel, all such matters are covered by insurance or if not so covered, are without merit and, in any event, their ultimate resolution will not have a material effect on the Township's financial position or operations.

#### NOTE 12. LEASES

<u>Operating Leases</u>—The Township leases a postage meter under a non-cancelable operating lease. Total costs for the leases was \$1,272 in the current year. The future minimum lease payments for these leases are as follows:

| 2008 | \$<br>1,272 |
|------|-------------|
| 2009 | 1,272       |
| 2010 | 1,272       |
| 2011 | 106         |
|      | \$<br>3,922 |

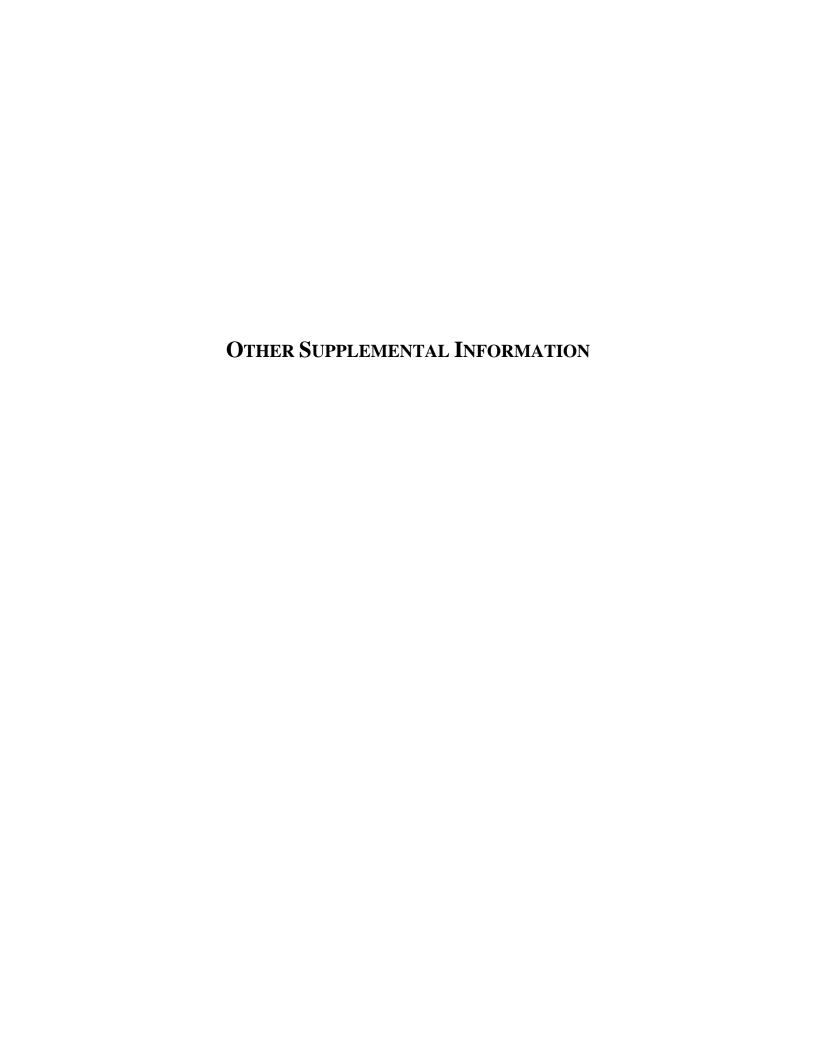


# BUDGETARY COMPARISON SCHEDULE-GENERAL FUND June 30, 2007

|   |    | ginal and |    |               |    |           |
|---|----|-----------|----|---------------|----|-----------|
|   |    | al Budget | _  | <u>Actual</u> | _  | Variance  |
| Beginning of Year Fund Balance              | \$ | 562,019   | \$ | 562,019       | \$ | -         |
| Resources(Inflows)                          |    | 100 500   |    | 100 1 1=      |    |           |
| Taxes                                       | \$ | 182,500   | \$ | 198,147       | \$ | 15,647    |
| Service and tax administrator fees          |    | 123,000   |    | 140,402       |    | 17,402    |
| Licenses and Permits                        |    | 2,537     |    | 1,357         |    | (1,180)   |
| State Grants                                |    | 140,000   |    | 140,343       |    | 343       |
| Charges for Services                        |    | 11,700    |    | 32,435        |    | 20,735    |
| Fines and Forfeits                          |    | 3,000     |    | 494           |    | (2,506)   |
| Interest and Rentals                        |    | 91,000    |    | 111,571       |    | 20,571    |
| Other Revenues                              |    | 30,500    |    | 31,980        |    | 1,480     |
| Amounts Available for Appropriation         | \$ | 584,237   | \$ | 656,729       | \$ | 72,492    |
| Charges to Appropriations(Outflows)         |    |           |    |               |    |           |
| General Government                          |    |           |    |               |    |           |
| Legislative                                 | \$ | 111,140   | \$ | 113,524       | \$ | (2,384)   |
| Supervisor                                  |    | 17,148    |    | 16,967        |    | 181       |
| Elections                                   |    | 6,500     |    | 6,883         |    | (383)     |
| Assessing Equalization                      |    | 42,697    |    | 51,307        |    | (8,610)   |
| Clerk                                       |    | 46,033    |    | 45,084        |    | 949       |
| Board of Review                             |    | 1,450     |    | 939           |    | 511       |
| Treasurer                                   |    | 56,413    |    | 55,972        |    | 441       |
| Building and grounds                        |    | 40,900    |    | 35,810        |    | 5,090     |
| Cemetery                                    |    | 24,000    |    | 25,530        |    | (1,530)   |
| Planning Commission                         |    | 8,000     |    | 8,653         |    | (653)     |
| Zoning Board                                |    | 65,300    |    | 66,538        |    | (1,238)   |
| All other general government                |    | 13,800    |    | 5,410         |    | 8,390     |
| Public Safety                               |    | ,         |    | ,             |    | ,         |
| Fire  |    | 101,192   |    | 103,735       |    | (2,543)   |
| Public Works                                |    | , ,       |    | ,,,,,,,       |    | ( ) /     |
| Public works, streets, highways, and lights |    | 26,600    |    | 19,930        |    | 6,670     |
| Recreation and Culture                      |    | ,         |    | ,             |    | 2,2.2     |
| Parks and recreation                        |    | 26,200    |    | 26,047        |    | 153       |
| Debt Service                                |    |           |    | 2,585         |    | (2,585)   |
| Capital Outlay                              |    | _         |    | 180,979       |    | (180,979) |
| Total Charges to Appropriations             | \$ | 587,373   | \$ | 765,893       | \$ | (178,520) |
| Tomi Charges to Lipprophanions              | Ψ  | 201,313   | Ψ  | 100,073       | Ψ  | (170,020) |
| End of Year Fund Balance                    | \$ | 558,883   | \$ | 452,855       | \$ | (106,028) |

### BUDGETARY COMPARISON SCHEDULE-BUILDING FUND June 30, 2007

|                                     | Original and Final Budget |         |    | <u>Actual</u> | <u>Variance</u> |          |  |
|-------------------------------------|---------------------------|---------|----|---------------|-----------------|----------|--|
| Beginning of Year Fund Balance      | \$                        | 140,292 | \$ | 140,292       | \$              | -        |  |
| Resources(Inflows)                  |                           |         |    |               |                 |          |  |
| Charges for Services                | \$                        | 198,300 | \$ | 135,175       | \$              | (63,125) |  |
| Interest and Rentals                |                           | 3,500   |    | 4,158         |                 | 658      |  |
| Other Revenues                      |                           | 100     |    | 87            |                 | (13)     |  |
| Amounts Available for Appropriation | \$                        | 201,900 | \$ | 139,420       | \$              | (62,480) |  |
| Charges to Appropriations(Outflows) |                           |         |    |               |                 |          |  |
| General Government                  | \$                        | 200,129 | \$ | 165,056       | \$              | 35,073   |  |
| Total Charges to Appropriations     | \$                        | 200,129 | \$ | 165,056       | \$              | 35,073   |  |
| End of Year Fund Balance            | \$                        | 142,063 | \$ | 114,656       | \$              | (27,407) |  |



|                                    | BALANCE SHEET – NON-MAJOR GOVERN | MENTAL    | FUND       |
|------------------------------------|----------------------------------|-----------|------------|
|                                    |                                  | June 30   | , 2007     |
|                                    |                                  | Lic       | luor       |
|                                    |                                  | <u>Fu</u> | <u>ınd</u> |
| Assets                             |                                  |           |            |
| Cash and Cash Equivalents          |                                  | \$        | 8,836      |
| Taxes Receivable                   |                                  |           | -          |
| Accounts Receivable                |                                  |           | -          |
| Due from other governmental funds  |                                  |           | 277        |
| Due from Fiduciary Funds           |                                  | Φ.        | 0.112      |
| Total Assets                       |                                  | \$        | 9,113      |
| Liabilities and Fund Balance       |                                  |           |            |
| Liabilities                        |                                  |           |            |
| Accounts Payable                   |                                  | \$        | -          |
| Due to other governmental funds    |                                  |           |            |
| Total Liabilities                  |                                  | \$        | -          |
| Fund Balance                       |                                  |           |            |
| Reserved                           |                                  | \$        | -          |
| Unreserved:                        |                                  |           |            |
| Designated                         |                                  |           | -          |
| Undesignated                       |                                  |           | 9,113      |
| Total Fund Balance                 |                                  | \$        | 9,113      |
| Total Liabilities and Fund Balance |                                  | \$        | 9,113      |

### STATEMENT OF REVENUES, EXPENDITURES AND CHANGES IN FUND BALANCE NON-MAJOR GOVERNMENTAL FUND June 30, 2007

| The state of the s |    | Liquor<br><u>Fund</u> |  |
|--|----|-----------------------|--|
| Revenues   |    |                       |  |
| Taxes and Penalties  | \$ | -                     |  |
| Charges for Services   |    | -                     |  |
| Interest and Rentals   |    | -                     |  |
| Other Revenues   |    | 4,949                 |  |
| Total Revenues   | \$ | 4,949                 |  |
|  |    |                       |  |
| Expenditures   |    |                       |  |
| Current  |    |                       |  |
| General Government   | \$ | 4,625                 |  |
| Public Safety  |    | -                     |  |
| Capital Outlay   |    | -                     |  |
| Total Expenditures   | \$ | 4,625                 |  |
|  |    |                       |  |
| Excess of Revenues Over Expenditures   | \$ | 324                   |  |
| -<br>-   |    |                       |  |
| Fund Balance-July 1, 2006  |    | 8,789                 |  |
| Fund Balance-June 30, 2007   | \$ | 9,113                 |  |



December 7, 2007

To the Board of Trustees New Buffalo Township, Michigan

In planning and performing our audit of the financial statements of New Buffalo Township ("Township") for the year ended June 30, 2007, we considered the Township's internal control structure in order to determine our auditing procedures for the purpose of expressing an opinion on the financial statements and not to provide assurance on internal control. However, we noted certain matters involving the internal control structure and its operation that we consider opportunities for strengthening internal controls and operating efficiency.

#### **CURRENT YEAR RECOMMENDATIONS:**

#### **Annual Budgets**

For the year ended June 30, 2007, the Township did not adopt a budget for the Ambulance fund (a major special revenue fund).

We recommend that the Township legally adopt annual budgets for all major special revenue funds.

#### PRIOR YEAR RECOMMENDATIONS:

The prior year recommendation for the Township to expand their current disclosure requirements addressing common risks of deposits and investments was adopted.

We would be happy to discuss these recommendations and comments with you at your convenience. We would also like to express our appreciation for the courtesy and cooperation extended to us during the engagement.

This report is intended solely for the information and use of the Board of Trustees, management, and others within the Township.

Schaffer & Layher St. Joseph, Michigan

Schaffer & dayher

David Schaffer, CPA Michael Layher, CPA Founding Partners: Morris McMurray, CPA Raymond Marks, CPA Jeff Edmunds, CPA